



Annual Report 2011

For the year ended March 31, 2011

NETUREN CO., LTD.

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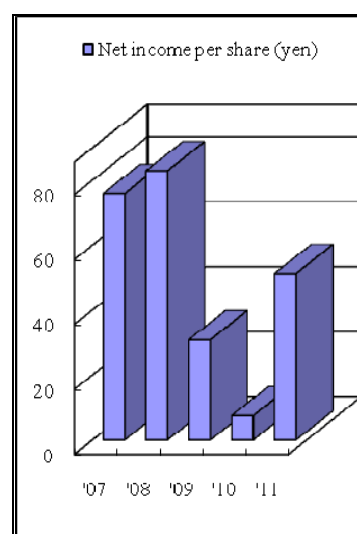
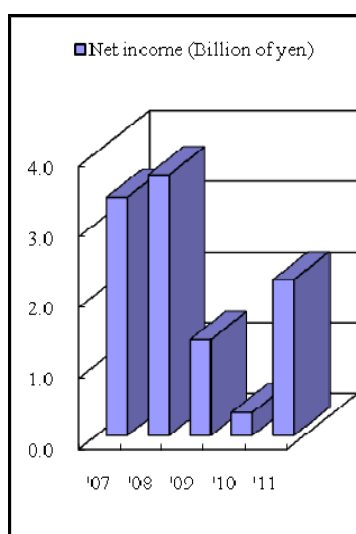
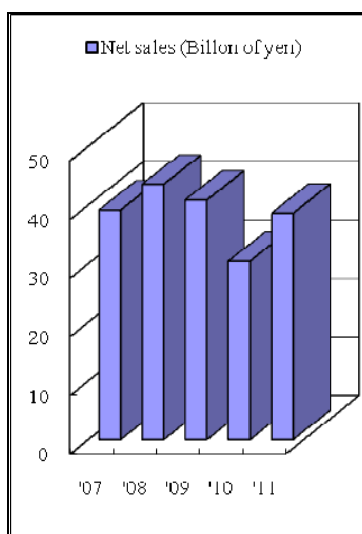
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FIVE—YEAR SUMMARY

Neturen Co., Ltd. and Consolidated Subsidiaries
Five years ended March 31

	Millions of yen					Thousands of U.S. dollars
	2007	2008	2009	2010	2011	2011
Net sales.....	¥39,151	¥43,530	¥40,846	¥30,423	¥38,592	\$464,136
Operating income.....	5,011	5,593	3,507	236	3,035	36,510
Income before income taxes and minority interests.....	6,218	6,613	1,653	1,053	3,807	45,791
Net income.....	3,369	3,686	1,353	324	2,201	26,477
Comprehensive income.....	—	—	—	—	1,628	19,588
Total assets.....	67,059	67,995	60,921	60,846	64,342	773,806
Net assets.....	49,725	50,616	48,181	48,458	49,344	593,436
Per share of common stock (in yen and dollars):						
Net income.....	¥75.87	¥82.89	¥30.85	¥ 7.47	¥ 51.26	\$0.62
Diluted net income.....	75.50	82.86	—	—	—	—
Cash dividends.....	16.00	17.00	15.00	10.00	10.00	0.12
Stockholders' equity.....	1,090.18	1,099.37	1,047.23	1,070.89	1,102.56	13.26

Note: U.S. dollar amounts in this report are translated from Japanese yen, for convenience only, at the rate of ¥83.15=US\$1.



TO OUR SHAREHOLDERS

The Companies, consisting of the Company (Neturen Co., Ltd.), 14 subsidiaries and 6 affiliates, manufactures and sells prestressing steel bars and deformed steel bars for prestressed concrete used in the civil engineering and construction field, high-strength spring wires (ITW) used mainly in suspension springs for automobiles and motorcycles, and induction heating equipment for various industries. It also conducts, heat treatment services of major security parts of automobiles, machine tools and construction equipment.

The Group also leases office buildings and undertakes various types of research and development in relation to all its businesses.

(1) Activities and Results

In the fiscal year under review, the Japanese economy was on a recovery track, emerging from the worst state since the Lehman Shock, despite uncertainties over the economic outlook that were caused by a slowdown in exports amid the yen's persistent strength and by the termination of economic stimulus measures such as eco-friendly vehicle purchasing subsidies.

However, things have changed drastically as a result of the Great East Japan Earthquake, which occurred on March 11, 2011. The earthquake took many lives and even caused nuclear accidents, which made the outlook for economic reconstruction in the affected areas vague. In addition, many companies had to suspend their operations due to damage from the earthquake, and their operation ratio declined because of difficulties in purchasing materials and due to power shortages. These adverse effects are predicted to last for a while, resulting in further increasing uncertainty over the economic outlook.

Overseas, despite political uncertainties in the Middle East, the Chinese economy continued to remain steady and the U.S. economy was recovering, though gradually.

Under such circumstances, the Group strove to develop new products and technologies and expand the sales of products, as well as strengthen its manufacturing bases at home and abroad, in accordance with its 11th medium-term business plan; "Challenge toward Innovation and Great Leap - 65" (which is a three-year plan). We also worked on reducing costs and improving operational efficiency on a groupwide basis.

Although the Iwaki Plant (Iwaki, Fukushima Prefecture) was forced to stop operations temporarily due to earthquake damage, operations were restarted before long as there were no casualties nor serious damage to equipment, etc. As a result, the effects of this suspension of operations on business results for the fiscal year under review were minor.

As a result, net sales were ¥38,592 million (up 26.9% from the previous fiscal year), with operating income at ¥3,035 million (up 1,181.1%). Net income was ¥2,201 million (up 577.6%).

Status by business segment

a. Specialty Steel and Wire Products Division

Public works projects remained sluggish and private-sector demand for condominiums, etc. failed to recover substantially. As a result, the sales volume of the mainstay Ulbon TM for concrete piles and hoop-processed high strength reinforced bars for medium- and high-rise residential buildings and castinplace piles decreased slightly from a year earlier.

Orders for hoop-processed high strength reinforced bars had increased since February. However, such demand was not always met in a timely manner, owing partially to damage to the Iwaki Plant (the major plant) resulting from the earthquake disaster. Despite such circumstances, however, the Group was able to minimize the period of suspension of operations thanks to the efforts of the parties concerned. This led us to keep the impact of operational suspension on business results to a minimum.

Meanwhile, sales volumes of high-strength steel spring wires (ITW) used in suspensions for automobiles and motorcycles increased due primarily to continuously strong production and sales of suspensions for automobiles in China.

Earnings in this segment improved, mainly thanks to the robust business performance of consolidated subsidiaries belonging to this segment and continued efforts to reduce costs.

As a result, sales in this segment were ¥17,710 million (up 6.3% from the previous fiscal year) and operating income was ¥1,357 million (up 70.3%).

b. Induction Heat Treatment Service and Heating Machine Division

Sales for the businesses related to induction heat treatment services, auto parts and construction machine parts rose sharply from a year ago, owing to increases in orders from the automobile, construction machinery and machine tool industries.

Sales of induction heating equipment advanced from a year earlier backed by a recovery in domestic orders received and steady business results of subsidiaries in China, which deal with this equipment.

This segment did not suffer any direct damage from the earthquake disaster, but suffered indirect effects such as a drop in shipments for March due to suspensions of operations in the automobile industry, etc.

As a result, sales in this segment were ¥20,695 million (up 56.0% from the previous fiscal year) and operating income was ¥1,538 million (operating loss ¥931 million for the previous fiscal year).

c. Others

This segment deals with real estate leasing business, etc. not included in the reportable segments. The Company sold two floors of the 4.5 floors of the rental office owned in the building "Oval Court Ohsaki Mark West" in the previous fiscal year, and the Company sold one floor in this fiscal year.

As a result, sales in this segment were ¥187 million (down 62.1% from the previous fiscal year) and operating income was ¥139 million (down 62.5%).

(2) Cash Flow

At the end of the fiscal year under review, the balance of cash and cash equivalents amounted to ¥9,493 million (up ¥2,146 million from the previous fiscal year).

a. Cash Flow Provided by Operating Activities

Net cash provided by operating activities amounted to ¥3,714 million (down from ¥4,601 million in the previous fiscal year).

This reflects net income before income taxes and minority interests totaling ¥3,807 million, and increases in trade notes and accounts receivable and inventories.

b. Cash Flow Used in Investing Activities

Net cash used in investing activities was ¥63 million (down from ¥3,076 million in the previous fiscal year).

This reflects payments for purchases of investment securities totaling ¥1,446 million, payments for purchases of property, plant and equipment amounting to ¥1,503 million, and proceeds from sales of property, plant and equipment worth ¥2,786 million.

c. Cash Flow Provided by Financing Activities

Net cash used in financing activities stood at ¥1,418 million (up from ¥1,101 million in the previous fiscal year).

This reflects partial repayments of short-term debt, payments of dividends, and payments for repurchases of treasury stock totaling ¥284 million.

(3) Equipment Investment

The Company and its consolidated subsidiaries (the Companies) has been focused on capital expenditures to meet investments and orders received concerning new products and businesses. To cope with the abruptly changing business climate, we also have invested in rationalization. We are rigorously reviewing the effects of individual capital investment by establishing standards for returns on investments.

The Companies finances equipment investment mainly with funds on hand.

In the fiscal year under review, equipment investment amounted to ¥1,380 million on a consolidated basis.

(4) Issues for the Coming Term

The Japanese economy and the Companies' business environment may change significantly in the aftermath of the Great East Japan Earthquake, which occurred on March 11, 2011.

Fortunately, the Companies' business bases, including the Company's Iwaki Plant (Iwaki, Fukushima Prefecture), escaped any serious damage resulting from the earthquake. However, fears will remain with respect to the procurement of materials. At each manufacturing base, there are also concerns that operating ratios and production efficiency may decrease as a result of electricity-related problems. Furthermore, it is also likely that the economy may deteriorate substantially in the aftermath of the earthquake, resulting in a reduction of orders from main customers.

Under such circumstances, the Companies must keep profits from declining and overcome the current crisis. To this end, all employees need to work together to provide products with stable quality to the market in a timely fashion using every means possible.

The Companies will fulfill its social responsibility by stably supplying products necessary for reconstruction from the earthquake, centering on Specialty Steel & Wire Products Division-related business that deals with materials for civil engineering and construction works.



Tetsukazu Fukuhara
President

CONSOLIDATED BALANCE SHEETS

Neturen Co., Ltd. and Consolidated Subsidiaries

As of March 31, 2010 and 2011

	Millions of yen		Thousands of U.S. dollars (Note2)
	2010	2011	2011
ASSETS			
Current assets:			
Cash and deposits(Note4).....	¥ 7,455	¥ 10,098	\$121,452
Short-term investment securities (Note4,5).....	600	601	7,234
Notes and accounts receivable:			
Trade(Note4).....	10,675	14,438	173,645
Other.....	2,140	408	4,908
Less: allowance for doubtful accounts.....	(92)	(97)	(1,170)
Inventories (Note3).....	2,407	3,060	36,802
Deferred tax assets (Note7).....	393	461	5,552
Other current assets.....	150	254	3,060
Total current assets.....	23,730	29,226	351,485
Property, plant and equipment:			
Land.....	9,872	9,094	109,373
Buildings and structures.....	15,736	14,818	178,214
Machinery and equipment.....	38,640	34,939	420,196
Lease assets (Note8).....	42	96	1,160
Construction in progress.....	345	601	7,231
Less: accumulated depreciation.....	(37,296)	(35,172)	(423,003)
Net property, plant and equipment.....	27,340	24,377	293,173
Investments and other assets:			
Investment securities (Note4,5).....	6,334	6,449	77,570
Stocks of subsidiaries and affiliates (Note5).....	2,691	3,603	43,340
Deferred tax assets (Note7).....	12	17	212
Other assets.....	736	667	8,024
Total investments and other assets.....	9,775	10,738	129,147
	¥60,846	¥64,342	\$773,806

See Notes to Consolidated Financial Statements.

	Millions of yen		Thousands of U.S. dollars (Note2)
	2010	2011	2011
LIABILITIES AND NET ASSETS			
Current liabilities:			
Notes and accounts payable:			
Trade(Note4).....	¥ 4,130	¥ 5,091	\$61,231
Other.....	182	28	339
Short-term bank loans (Note4,6).....	1,878	1,744	20,979
Current portion of long-term debt (Note4,6).....	641	616	7,414
Lease obligations (Note6, 8).....	17	28	344
Accrued income taxes (Note7).....	483	1,226	14,747
Accrued expenses.....	2,283	3,684	44,315
Deferred tax liabilities (Note7).....	9	0	0
Other current liabilities.....	471	700	8,426
Total current liabilities.....	10,098	13,120	157,798
Long-term liabilities:			
Long-term debt (Note6).....	1,203	586	7,054
Lease obligations (Note6, 8).....	53	74	901
Provision for retirement benefits (Note12).....	116	250	3,017
Deferred tax liabilities (Note7).....	618	677	8,152
Other long-term liabilities.....	296	286	3,444
Total long-term liabilities.....	2,289	1,876	22,571
NET ASSETS:			
Shareholders' equity:			
Common stock:			
Authorized:150,000,000 shares in 2010 and 2011			
Issued:44,713,930 shares in 2010 and 2011	6,418	6,418	77,190
Additional paid-in capital.....	5,528	5,528	66,490
Retained earnings.....	36,835	38,606	464,298
Less: Treasury stock, at cost.....	(1,370)	(1,655)	(19,909)
Total shareholders' equity.....	47,411	48,897	588,069
Accumulated other comprehensive income:			
Unrealized gain on available-for-sale securities.....	183	30	371
Foreign currency translation adjustments.....	(1,503)	(1,914)	(23,026)
Total accumulated other comprehensive income.....	(1,320)	(1,883)	(22,654)
Minority interests.....	2,367	2,329	28,021
Total net assets.....	48,458	49,344	593,436
	¥60,846	¥64,342	\$773,806

CONSOLIDATED STATEMENTS OF INCOME AND COMPREHENSIVE INCOME

Neturen Co., Ltd. and Consolidated Subsidiaries
Years ended March 31, 2009, 2010 and 2011

	Millions of yen			Thousands of U.S. dollars (Note2)
	2009	2010	2011	2011
Net sales	¥40,846	¥30,423	¥38,592	\$464,136
Cost of sales	31,842	25,230	30,336	364,835
Gross profit.....	9,004	5,192	8,256	99,300
Selling, general and administrative expenses (Note9)	5,496	4,955	5,221	62,790
Operating income.....	3,507	236	3,035	36,510
Other income (expenses):				
Interest and dividend income.....	344	207	183	2,211
Interest expenses.....	(88)	(101)	(88)	(1,060)
Gain on sales of short-term and investments in securities.....	62	82	239	2,880
Gain (loss) on sales or disposals of property, plant and equipment.....	(71)	255	221	2,663
Write-down of investments in securities.....	(841)	(3)	—	—
Impairment loss (Note10).....	(1,543)	(154)	(86)	(1,040)
Equity in earnings of unconsolidated subsidiaries and affiliates.....	117	32	193	2,332
Other net (Note11).....	166	498	107	1,295
	(1,853)	816	771	9,281
Income before income taxes and minority interests.....	1,653	1,053	3,807	45,791
Income taxes (Note7)				
Current.....	(580)	(552)	(1,567)	(18,846)
Deferred.....	699	(310)	137	1,651
	119	(863)	(1,429)	(17,194)
Income before minority interests	—	—	2,377	28,596
Minority interests in income	(419)	134	(176)	(2,118)
Net income	¥ 1,353	¥ 324	¥ 2,201	\$ 26,477
Minority interests in income.....	—	—	(176)	(2,118)
Income before minority interests	—	—	2,377	28,596
Other comprehensive income				
Unrealized gain on available-for-sale securities.....	—	—	(146)	(1,763)
Foreign currency translation adjustments.....	—	—	(440)	(5,293)
Share of other comprehensive income of associates accounted for using equity method.....	—	—	(162)	(1,951)
Total other comprehensive income	—	—	(749)	(9,008)
Comprehensive income	—	—	1,628	19,588
Comprehensive income attributable to:				
Comprehensive income attributable to owners of the parent.....	—	—	1,638	19,703
Comprehensive income attributable to minority interests.....	—	—	(9)	(115)
		Yen		U.S. dollars
Per share of common stock:				
Net income.....	¥30.85	¥ 7.47	¥ 51.26	\$0.62
Cash dividends.....	15.00	10.00	10.00	0.12

See Notes to Consolidated Financial Statements

CONSOLIDATED STATEMENTS OF CHANGES IN NET ASSETS

Neturen Co., Ltd. and Consolidated Subsidiaries
 Years ended March 31, 2009, 2010 and 2011

	Millions of yen				
	Shareholders' equity				
	Common stock	Additional paid-in capital	Retained earnings	Treasury stock, at cost	Total shareholders' equity
Balance at March 31, 2008.....	¥ 6,418	¥ 5,529	¥36,451	¥ (718)	¥47,680
Changes during the year					
Dividends from surplus.....			(838)		(838)
Net income.....			1,353		1,353
Acquisition of treasury stock..				(301)	(301)
Disposal of treasury stock.....		(0)		2	1
Other.....			(6)		(6)
Balance at March 31, 2009.....	¥ 6,418	¥ 5,528	¥36,960	¥ (1,017)	¥47,889
Changes during the year					
Dividends from surplus.....			(435)		(435)
Net income.....			324		324
Acquisition of treasury stock..				(352)	(352)
Disposal of treasury stock....		(0)		0	0
Other.....			(13)	0	(13)
Balance at March 31, 2010.....	¥ 6,418	¥ 5,528	¥36,835	¥ (1,370)	¥47,411
Changes during the year					
Dividends from surplus.....			(430)		(430)
Net income.....			2,201		2,201
Acquisition of treasury stock..				(284)	(284)
Disposal of treasury stock....					
Other.....					—
Balance at March 31, 2011.....	¥ 6,418	¥ 5,528	¥38,606	¥ (1,655)	¥48,897

	Thousands of U.S. dollars (Note2)				
	Shareholders' equity				
	Common stock	Additional paid-in capital	Retained earnings	Treasury stock, at cost	Total shareholders' equity
Balance at March 31, 2010.....	\$77,190	\$66,490	\$442,996	\$ (16,482)	\$570,194
Changes during the year					
Dividends from surplus.....			(5,176)		(5,176)
Net income.....			26,477		26,477
Acquisition of treasury stock..				(3,426)	(3,426)
Disposal of treasury stock....					
Other.....					—
Balance at March 31, 2011.....	\$77,190	\$66,490	\$464,298	\$ (19,909)	\$588,069

	Millions of yen				
	Accumulated other comprehensive income			Minority interests	Total net assets
	Unrealized gain on available-for-sale securities	Deferred gains or losses on hedges	Foreign currency translation adjustments		
Balance at March 31, 2008.....	¥ 921	¥ (0)	¥ (81)	¥ 2,096	¥50,616
Changes during the year					
Dividends from surplus.....					(838)
Net income.....					1,353
Acquisition of treasury stock..					(301)
Disposal of treasury stock.....					1
Other.....	(1,488)	0	(1,582)	427	(2,649)
Balance at March 31, 2009.....	¥ (567)	—	¥ (1,664)	¥ 2,524	¥48,181
Changes during the year					
Dividends from surplus.....					(435)
Net income.....					324
Acquisition of treasury stock..					(352)
Disposal of treasury stock....					0
Other.....	750	—	160	(157)	740
Balance at March 31, 2010.....	¥ 183	—	¥ (1,503)	¥ 2,367	¥48,458
Changes during the year					
Dividends from surplus.....					(430)
Net income.....					2,201
Acquisition of treasury stock..					(284)
Disposal of treasury stock....					
Other.....	(152)		(411)	(37)	(600)
Balance at March 31, 2011.....	¥ 30	—	¥ (1,914)	¥ 2,329	¥49,344

	Thousands of U.S. dollars (Note2)				
	Accumulated other comprehensive income			Minority interests	Total net assets
	Unrealized gain on available-for-sale securities	Deferred gains or losses on hedges	Foreign currency translation adjustments		
Balance at March 31, 2010.....	\$ 2,202	—	\$(18,082)	\$28,468	\$582,782
Changes during the year					
Dividends from surplus.....					(5,176)
Net income.....					26,477
Acquisition of treasury stock..					(3,426)
Disposal of treasury stock....					
Other.....	(1,830)		(4,943)	(446)	(7,220)
Balance at March 31, 2011.....	\$ 371	—	\$(23,026)	\$28,021	\$593,436

CONSOLIDATED STATEMENTS OF CASH FLOWS

Neturen Co., Ltd. and Consolidated Subsidiaries
Years ended March 31, 2009, 2010 and 2011

	Millions of yen			Thousands of U.S. dollars (Note2)
	2009	2010	2011	2011
Cash flows from operating activities:				
Income before income taxes and minority interests...	¥ 1,653	¥ 1,053	¥ 3,807	\$45,791
Adjustments to reconcile income before income taxes and minority interests to net cash provided by operating activities:				
Depreciation and amortization.....	3,151	3,044	2,774	33,361
Impairment loss.....	1,543	154	86	1,040
Increase (decrease) in allowance for doubtful accounts.....	107	(5)	(84)	(1,022)
Equity in earnings of unconsolidated subsidiaries and affiliates.....	(117)	(32)	(193)	(2,332)
Increase (decrease) in provision for retirement benefits.....	49	25	136	1,637
Increase (decrease) in other accrued liabilities.....	(367)	1,149	1,547	18,612
Gain on sales of short-term and investment securities.....	(62)	(82)	(239)	(2,880)
Loss (gain) on sales or disposals of property, plant and equipment.....	71	(255)	(221)	(2,663)
Write-down of investment securities.....	841	3	—	—
Decrease (increase) in notes and accounts receivable	4,568	189	(3,877)	(46,637)
Decrease (increase) in inventories.....	(388)	274	(696)	(8,378)
Increase (decrease) in notes and accounts payable....	(979)	(961)	982	11,816
Income taxes paid.....	(2,209)	354	(696)	(8,380)
Other.....	(1,791)	(311)	390	4,701
Total adjustments.....	4,417	3,548	(93)	(1,123)
Net cash provided by operating activities.....	6,071	4,601	3,714	44,667

	Millions of yen			Thousands of U.S. dollars (Note2)
	2009	2010	2011	2011
Cash flows from investing activities:				
Payments into time deposits.....	—	—	(2,306)	(27,733)
Proceeds from withdrawal of time deposits.....	—	—	1,809	21,757
Payments for purchases of property, plant and equipment.....	(5,160)	(2,688)	(1,503)	(18,077)
Proceeds from sales of property, plant and equipment.....	3	299	2,786	33,515
Payments for purchases of intangible assets.....	—	(139)	(0)	(2)
Payments for purchases of short-term investment securities.....	—	(600)	(906)	(10,904)
Proceeds from sales of short-term investment securities.....	420	—	900	10,823
Payments for purchases of investment securities.....	(496)	(371)	(1,446)	(17,390)
Proceeds from sales of investment securities.....	289	308	656	7,895
Payments for other assets.....	(84)	(27)	(14)	(174)
Proceeds from other assets.....	116	29	14	178
Other.....	352	113	(54)	(657)
Net cash used in investing activities.....	(4,558)	(3,076)	(63)	(769)
Cash flows from financing activities:				
Repayment of treasury stock.....	(301)	(352)	(284)	(3,426)
Proceeds from long-term debt.....	900	215	0	0
Repayment of long-term debt.....	(630)	(626)	(618)	(7,434)
Proceeds from short-term debt.....	1,310	1,931	302	3,642
Repayment of short-term debt.....	(1,166)	(1,768)	(339)	(4,081)
Dividends paid.....	(838)	(435)	(430)	(5,176)
Other.....	304	(64)	(48)	(584)
Net cash used in financing activities.....	(422)	(1,101)	(1,418)	(17,060)
Translation adjustments on cash and cash equivalents.....	(108)	0	(84)	(1,021)
Net increase in cash and cash equivalents.....	982	423	2,146	25,816
Cash and cash equivalents at beginning of year.....	5,941	6,923	7,346	88,357
Cash and cash equivalents at end of year.....	¥ 6,923	¥ 7,346	¥ 9,493	\$114,173

See Notes to Consolidated Financial Statements.

NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

1. Summary of Significant Accounting Policies

Neturen Co., Ltd. (the Company) and its domestic subsidiaries maintain their books of account in conformity with accounting principles generally accepted in Japan, and its overseas subsidiaries maintain their books of account in conformity with those of their respective countries of domicile.

The accompanying consolidated financial statements are prepared on the basis of accounting principles generally accepted in Japan, which are different in certain respects as to the application and disclosure requirements of International Financial Reporting Standards, and have been compiled from the consolidated financial statements prepared by the Company as required by the Financial Instruments and Exchange Law of Japan.

In preparing the consolidated financial statements, certain reclassifications and rearrangements have been made to the consolidated financial statements issued in Japan in order to present them in a form that is more familiar to readers outside Japan.

(1) Principle of Consolidation and Investments in Subsidiaries and Affiliates

The accompanying consolidated financial statements include the accounts of the Company and 12 significant subsidiaries. All significant intercompany accounts and transactions are eliminated in consolidation. All unrealized profits and losses with regard to intercompany transactions of assets are also wholly eliminated in consolidation. The difference after offsetting the amounts in the investment accounts of the parent company and the capital accounts of the subsidiaries is to be equally amortized for 5 years. The equity method to account for investments in an unconsolidated subsidiary and 5 affiliates has been followed by the Company in the accompanying consolidated financial statements. Accordingly, earnings corresponding to the equity ownership are included as income of the Company and the consolidated subsidiaries in investment accounts.

The fiscal year-end of all subsidiaries differs from that of the Company. Accounts of those subsidiaries which have different fiscal periods have been adjusted for significant transactions to properly reflect their financial positions and the results of operations.

(2) Foreign Currency financial statement

In translating the financial statements of foreign subsidiaries and affiliates into Japanese yen, all assets, liabilities, revenues and expenses are translated at the current exchange rates in effect each balance sheet date except for capital and retained earnings which are translated at the historical exchange rates in effect at the time of the transactions. The resulting translation adjustments are reflected as separate components in the accompanying consolidated financial statements as foreign currency translation adjustments.

(3) Cash and Cash Equivalents

Cash and cash equivalents for the consolidated statements of cash flows include cash on hand, readily-available deposits and short-term highly liquid investments with maturities of not exceeding three months at the time of purchase.

(4) Short-term Securities, Investment securities

Short-term securities and investment securities are classified and account for, depending on management's intent, as follows:

Held-to-maturity securities, which are expected to be held to maturity with the positive intent and ability to hold to maturity are amortized or accumulated to face value. Other securities, "available-for-sale securities" with fair value are carried at fair value with unrealized holding gains and losses excluded from earnings and reported as a net amount in a separate component of net assets until realized. Other securities without fair value are carried at cost. In computing realized gain or loss, cost of other securities are principally determined by the moving-average method.

(5) Inventories

Inventories are principally stated at cost on a first-in, first-out basis, evaluates the amount of the inventories shown on the balance sheet by writing them down based on their decrease in profitability.

(6) Property, Plant and Equipment (except under lease)

Property, plant and equipment are stated at cost. Depreciation of property, plant and equipment is principally computed under the declining-balance method at rates based on estimated useful lives of the assets while the straight-line method is applied to buildings acquired after April 1, 1998, and to the assets of foreign subsidiaries.

The range of useful lives is principally from 5 to 50 years for buildings and structures, from 2 to 10 years for machinery and equipment.

(7) Intangible assets

Intangible assets are carried at cost less accumulated amortization, which are amortized by the straight-line method. Goodwill is amortized by the straight-line method within a 5-year period.

(8) Leased assets

Under accounting standards generally accepted in Japan, leased assets related to finance leases that do not transfer ownership of the leased property to the lessee are depreciation on a straight-line basis, with lease period used as their useful lives and no residual value. The accounting treatment for finance leases that do not transfer ownership of the leased property to the lessee which took place before March 31, 2008 continues to be in accordance with the method used for operating lease transaction.

(9) Allowance for Doubtful Accounts

The allowance for doubtful accounts has been provided at an amount computed based on the actual ratio of bad debts in the past and the estimated uncollectible amounts based on the analysis of certain individual receivables.

(10) Research and Development Costs

Research and development costs are charged to income as incurred.

(11) Retirement and severance benefits

Provision for retirement benefits for employees is provided based on the estimated retirement benefit obligation and the pension assets.

The unrecognized actuarial gain / loss is recognized using the straight-line method over mainly 10 years from next fiscal year.

Directors and corporate auditors of the Companies are not covered by the trustee pension plan. However, the recorded liability for accrued severance indemnities includes an amount equal to the management's estimate of the amounts payable to the end of each financial period if they had retired on such dates, which is determined according to the rules on special retirement benefits for officers. The Company revised them in June, 2004. No additional provisions have been recorded for retirement benefits to be paid to the Company's directors and corporate auditors since July, 2004.

(12) Income Taxes

Income taxes of the Company and subsidiaries are provided on the basis of amounts payable as indicated in the tax returns.

The Company and its consolidated subsidiaries have adopted the assets and liabilities method of tax effect accounting in order to recognize the effect of all temporary differences in the recognition of assets and liabilities for tax financial reporting purpose.

(13) Asset retirement obligations

Effective from the fiscal year ended March 31, 2011, the Companies adopted "Accounting Standard for Asset Retirement Obligations" (Accounting Standard Board of Japan (ASBJ) Statement No.18, issued on March 31, 2008) and "Guidance on Accounting Standard for Asset Retirement Obligations" (ASBJ Guidance No.21, issued on March 31, 2008).

The effect of adoption was nil to income before income taxes and minority interests for the year ended March 31, 2011.

(14) Comprehensive income

Effective from the year ended March 31, 2011, the Company adopted the "Accounting Standard for Presentation of Comprehensive Income" (Accounting Standard Board of Japan (ASBJ) Statement No.25, issued on June 30, 2010) and the "Revised Accounting Standard for Consolidated Financial Statements" (ASBJ Statement No.22, revised on June 20, 2010).

As a result of the adoption of standard, the Company prepared the consolidated statement of comprehensive income for the year ended March 31, 2011.

2. Translation in U.S. Dollars

For the convenience of the reader, the accompanying consolidated financial statements have been presented in U.S. dollars by translating all Japanese yen amounts at the exchange rate of ¥83.15 to \$1, the approximate rate of exchange on March 31, 2011, at the Tokyo foreign exchange market. These translations should not be construed as representations that the Japanese yen amounts have been, could have been, or could in the future be converted into U.S. dollars amounts at such rate or at any other rate.

3. Inventories

Inventories as of March 31, 2010 and 2011 consisted of the following:

	Millions of yen		Thousands of
	2010	2011	U.S. dollars
Finished goods.....	¥ 397	¥ 585	\$ 7,045
Work in process.....	830	1,085	13,050
Raw materials and supplies.....	1,179	1,389	16,706
	¥ 2,407	¥ 3,060	\$36,802

4. Status of financial instruments

(1) Policies for financial instruments

The Companies raised the funds by bank borrowings and retained earnings according to capital investment. The Companies manage funds only through short-term time deposit and others. The Companies use derivatives for the purposes of managing foreign currency exchange risk related to trading receivables and payables. The Companies do not enter into derivatives for speculative or trading purposes.

(2) Types of financial instruments and related risk.

Trade receivables —notes receivable and accounts receivable— are exposed to credit risk in relation to customers. In addition, the Companies are exposed to foreign currency exchange risk arising from receivables denominated in foreign currencies resulting from trade with overseas customers. Equity securities —the Companies hold equity securities, which are mainly issued by companies who have business relationships with the Companies, and these securities are exposed to the risk of fluctuation in market prices. Trade payable —notes payable and accounts payable— mostly have payment due dates within one year. A portion of trade payables, which is denominated in foreign currencies, is exposed to foreign currency exchange risk. Short-term debt is raised mainly in connection with business activities. Long-term debt is taken out principally for the purpose of capital expenditure. Debt with variable interest rates is exposed to interest rate fluctuation risk. However, to reduce such risk and fix interest expense for debt bearing interest at variable rates, the Company undertakes interest rate swap transactions as a hedging instrument for most long-term debt.

(3) Risk management of financial instruments

(a) Monitoring of credit risk (the risk that customers or counterparties may default)

In accordance with the internal policies for managing credit risk of the Companies, the Companies monitor credit worthiness of their main customers periodically, and monitors due dates and outstanding balances by customer.

To minimize the credit risk when entering into derivative transactions, counterparties are limited to financial institutions with high ratings.

(b) Monitoring of market risks (the risks arising from fluctuations in foreign exchange rates, interest rates and others)

For equity securities included in investments in securities, the fair values of these securities are periodically reviewed and reported to the Board of Directors.

In conducting and managing derivative transactions, the accounting department confirm the effectiveness of hedging and obtain approval from the responsible person, depending on the notional contract value, based on the internal policies and formal regulations on market risk for financial instrument.

(c) Monitoring of liquidity risks for financing (the risk that the Companies may not be able to meet its obligations on the scheduled due dates)

The Companies manage the liquidity risk mainly through the monthly cash-flow plans, which are prepared by each company.

(4) Supplementary explanation of the estimated fair value of financial instruments

The notional amounts of derivatives listed below are not necessarily indicative of the actual market risk involved in derivative transactions.

Estimated fair value of financial instruments:

The book value of the financial instruments on the consolidated balance sheets as of March 31, 2010 and 2011 and unrealized gain (loss) are shown in the following table. The table does not include financial instruments for which it is extremely difficult to determine the fair value.

	Millions of yen		
	2010		
	Book value	Fair value	Difference
Cash and Deposits.....	¥ 7,455	¥ 7,455	¥ —
Notes and accounts receivable.....	10,675	10,675	—
Marketable securities and investment securities:			
Held-to-maturity securities.....	400	406	5
Other securities.....	5,825	5,825	—
Total.....	¥ 24,356	¥ 24,361	¥ 5
Notes and accounts payable.....	¥ 4,130	¥ 4,130	¥ —
Short-term debt.....	2,520	2,520	—
Total.....	¥ 6,650	¥ 6,650	¥ —

Millions of yen			
2011			
	Book value	Fair value	Difference
Cash and Deposits.....	¥ 10,098	¥ 10,098	¥ —
Notes and accounts receivable.....	14,438	14,438	—
Marketable securities and investment securities:			
Held-to-maturity securities.....	1,208	1,210	2
Other securities.....	5,153	5,153	—
Total.....	¥ 30,899	¥ 30,901	¥ 2
Notes and accounts payable.....	¥ 5,091	¥ 5,091	¥ —
Short-term debt.....	2,360	2,360	—
Total.....	¥ 7,452	¥ 7,452	¥ —

Thousands of U.S. dollars			
2011			
	Book value	Fair value	Difference
Cash and Deposits.....	\$ 121,452	\$ 121,452	\$ —
Notes and accounts receivable.....	173,645	173,645	—
Marketable securities and investment securities:			
Held-to-maturity securities.....	14,536	14,561	25
Other securities.....	61,976	61,976	—
Total.....	\$ 371,610	\$ 371,635	\$ 25
Notes and accounts payable.....	\$ 61,231	\$ 61,231	\$ —
Short-term debt.....	28,393	28,393	—
Total.....	\$ 89,625	\$ 89,625	\$ —

(1) Methods to determine the estimated fair value of financial instruments and other matters related to securities

Cash and deposits and notes and accounts receivable

Since these items are settled in a short period, their book value approximates fair value.

Investment securities

The fair value of equity securities is based on quoted market prices. The fair value of debt securities is based on either quoted market prices or prices provided by the financial institutions making markets in these securities. For information on securities classified by holding purpose, please refer to Note 5.

Notes and accounts payable and short-term debt

Since these items are settled in a short period of time, their book value approximates fair value.

(2) Financial instruments for which it is extremely difficult to determine the fair value were as follows:

As of March 31, 2010 and 2011, the cost of non-marketable securities consisted of the following:

	Millions of yen		Thousands of U.S. dollars
	2010	2011	2011
Other securities without fair value:			
Unlisted equity securities.....	¥ 709	¥ 689	\$ 8,291

Because no quoted market prices are available and it is extremely difficult to determine the fair value, the above financial instruments are not included in the preceding table.

(3) Redemption schedule for receivables and marketable securities with maturities at March 31, 2010 and 2011

	Millions of yen			
	2010			
	Due in One Year or Less	Due after One Year through Five Years	Due after Five Year through Ten Years	Due after Ten Years
Cash and Deposits.....	¥ 7,455	¥ —	¥ —	¥ —
Notes and accounts receivable.....	10,675	—	—	—
Marketable securities and investment securities:				
Held-to-maturity securities.....	100	—	300	—
Other securities.....	500	100	—	—
Total.....	¥ 18,731	¥ 100	¥ 300	¥ —

	Millions of yen			
	2011			
	Due in One Year or Less	Due after One Year through Five Years	Due after Five Year through Ten Years	Due after Ten Years
Cash and Deposits.....	¥ 10,098	¥ —	¥ —	¥ —
Notes and accounts receivable.....	14,438	—	—	—
Marketable securities and investment securities:				
Held-to-maturity securities:				
Bonds.....	300	—	600	—
Others.....	300	—	—	—
Total.....	¥ 25,137	¥ —	¥ 600	¥ —

	Thousands of U.S. dollars			
	2011			
	Due in One Year or Less	Due after One Year through Five Years	Due after Five Year through Ten Years	Due after Ten Years
Cash and Deposits.....	\$ 121,452	\$ —	\$ —	\$ —
Notes and accounts receivable.....	173,645	—	—	—
Marketable securities and investment securities:				
Held-to-maturity securities:				
Bonds.....	3,607	—	7,215	—
Others.....	3,607	—	—	—
Total.....	\$ 302,313	\$ —	\$ 7,215	\$ —

5. Short-term Investment Securities, Investment Securities and Other Securities

The following is an analytical summary of held-to-maturity securities and available-for-sale securities consisted of short-term investment securities, investment securities and stocks of subsidiaries and affiliates as of March 31, 2010 and 2011.

	Millions of yen						Thousands of U.S. dollars		
	2010			2011			2011		
	Book value	Difference	Fair value	Book value	Difference	Fair value	Book value	Difference	Fair value
Held-to-maturity securities:									
Bonds.....	¥ 400	¥ 5	¥ 406	¥ 907	¥ 2	¥ 909	\$ 10,911	\$ 25	\$ 10,936
Others.....	—	—	—	301	(0)	301	3,625	(0)	3,625
	¥ 400	¥ 5	¥ 406	¥ 1,208	¥ 2	¥ 1,210	\$ 14,536	\$ 25	\$ 14,561
Other securities:									
Available-for-sale securities	Acquisition cost	Unrealized gain (loss)	Book value (Fair value)	Acquisition cost	Unrealized gain (loss)	Book value (Fair value)	Acquisition cost	Unrealized gain (loss)	Book value (Fair value)
Bonds.....	¥ 100	¥ 0	¥ 100	¥ —	¥ —	¥ —	\$ —	\$ —	\$ —
Equity securities...	4,517	659	5,177	4,457	648	5,105	53,607	7,793	61,401
Others.....	551	(3)	548	51	(3)	47	621	(46)	575
	¥ 5,169	¥ 656	¥ 5,825	¥ 4,509	¥ 644	¥ 5,153	\$ 54,229	\$ 7,746	\$ 61,976

As of March 31, 2010 and 2011, the cost of non-marketable securities consisted of the following:

	Millions of yen		Thousands of U.S. dollars
	2010	2011	2011
	Other securities without fair value:		
Unlisted equity securities.....	¥ 709	¥ 689	\$ 8,291
Non-consolidated subsidiaries and affiliates:			
Equity securities.....	¥ 2,691	¥ 3,603	\$ 43,340

6. Short-term Bank Loans and Long-term Debt

Short-term bank loans consist mainly of short-term notes and short-term borrowings under the loan agreements. The weighted average interest rates applicable to such loans as of March 31, 2010 and 2011 were approximately 2.8% and 2.8% respectively.

Long-term debt as of March 31, 2010 and 2011 consisted of the following:

	Millions of yen		Thousands of U.S. dollars
	2010	2011	2011
	Unsecured loans from banks.....	¥ 1,845	¥ 1,203
Less: current portion.....	(641)	(616)	(7,414)
Lease obligations.....	70	103	1,246
Less: current portion.....	(17)	(28)	(344)
	¥ 1,257	¥ 661	\$ 7,956

Interest rates applicable to the long-term loans mentioned above ranged from 1.7% and 1.8% as of March 31, 2010 and 2011 respectively.

The aggregate annual maturities of long-term debt payable as of March 31, 2011 were as follows:

As of March 31,	Millions of yen	Thousands of U.S. dollars
	2013.....	¥ 436
2014.....	128	1,539
2015.....	22	265
2016.....	—	—
	¥ 586	\$ 7,054

7. Income Taxes

The following table summarizes the significant differences between the statutory tax rate and the Companies' effective tax rate for financial statement purpose for the years ended March 31, 2011 and 2010.

	As of March 31	
	2010	2011
Statutory tax rate	39.7%	39.7%
Permanent differences-Entertainment expenses and other.....	1.4	0.4
Permanent differences-Dividend income and other.....	(3.9)	(4.8)
Per capita tax.....	3.6	1.1
Equity in earnings of unconsolidated subsidiaries and affiliates.....	(1.2)	(2.0)
Dividends from consolidated subsidiaries.....	2.3	4.4
Undistributed earnings in foreign subsidiaries.....	6.0	—
Unrecording dererred tax assets to unrealized gain.....	—	0.5
Tax rate differences.....	(3.1)	(2.2)
Amortization of goodwill and impairment loss.....	8.1	—
Amortization of goodwill.....	—	0.5
Deficit of consolidated subsidiaries.....	17.1	1.0
Valuation allowance for deferred tax assets.....	16.7	(0.4)
Tax credit.....	(4.1)	(1.4)
Other-net.....	(0.7)	0.8
Effective tax rate.....	81.9%	37.6%

The significant components of the Companies' deferred tax assets and liabilities as of March 31, 2011 and 2010 were as follows:

	Millions of yen		Thousands of U.S. dollars
	2010	2011	2011
Deferred tax assets:			
Inventories.....	¥ 35	¥ 32	\$ 393
Depreciation.....	51	63	768
Intangible assets.....	27	33	405
Unrealized loss on valuation of other securities.....	89	88	1,067
Allowance for doubtful accounts.....	55	34	413
Accrued enterprise tax.....	45	106	1,283
Accrued employees' bonuses.....	178	236	2,845
Excess allowance for retirement benefits.....	274	298	3,592
Impairment loss.....	549	524	6,311
Valuation allowance.....	(544)	(512)	(6,169)
Others.....	175	153	1,852
Total.....	¥ 937	¥ 1,061	\$12,766
Deferred tax liabilities:			
Accumulated earnings of consolidated subsidiaries.....	¥ 86	¥ 85	\$ 1,030
Reserve for deferred capital gains.....	507	497	5,977
Unrealized gain on available-for-sale securities.....	457	572	6,881
Others.....	108	105	1,264
Total.....	¥ 1,159	¥ 1,260	\$15,154
Net deferred tax assets (liabilities).....	¥ (222)	¥ (198)	\$(2,388)

8. Leased assets

Periodic lease payments under financing lease contracts totaled ¥68 million and ¥61 million for the years ended March 31, 2010 and 2011, respectively, and were charged to income.

The aggregate amounts of the future lease payment as of March 31, 2010 and 2011 consisted of the following:

	Millions of yen		Thousands of U.S. dollars
	2010	2011	2011
Amount due within one year.....	¥ 61	¥ 51	\$ 622
Amount due after one year.....	74	24	292
	¥ 136	¥ 76	\$ 915

Interest expense is included in the above payment under financing leases.

An analysis of leased assets under financing lease contracts, which were not capitalized, as of March 31, 2010 and 2011 consisted of the following:

	Millions of yen		Thousands of U.S. dollars
	2010	2011	2011
Machinery and equipment and intangible assets.....	¥ 382	¥ 340	\$ 4,097
Accumulated depreciation.....	(246)	(264)	(3,178)
Accumulated impairment loss.....	(0)	(0)	(6)
	¥ 135	¥ 75	\$ 911

Interest expense is included in the above assets under financing leases.

Depreciation is computed by a straight-line method over the term of lease contracts.

9. Research and Development Costs

Research and development costs are charged to income for the years ended March 31, 2009, 2010 and 2011 were as follows:

	Millions of yen			Thousands of U.S. dollars
	2009	2010	2011	2011
Research and development costs.....	¥ 792	¥ 663	¥ 709	\$ 8,533

10. Impairment loss

Impairment loss on long-lived assets for the years ended March 31, 2010 and 2011 were as follows:

Category of assets	Location	Millions of yen		Thousands of U.S. dollars
		2010	2011	2011
Land	Osaka, Japan	¥ 34	¥ —	\$ —
Construction in progress	Okayama, Japan	—	86	1,040
Goodwill	Shizuoka, Japan	120	—	—
		¥ 154	¥ 86	\$ 1,040

11. Other Income / (Expenses) — Other, net

Other income / (expenses) — Other, net consists of the following items:

	Millions of yen			Thousands of
	2009	2010	2011	U.S. dollars
Gain on insurance claims.....	¥ —	¥ 91	¥ 22	\$ 264
Return gain on allowance for bad debt.....	1	4	10	121
Exchange loss.....	(46)	(20)	(65)	(788)
Compensation for transfer.....	482	269	—	—
Compensation for damage.....	(320)	(21)	(21)	(258)
Gain on donation of investment securities.....	—	—	104	1,255
Other.....	49	173	58	701
	¥ 166	¥ 498	¥ 107	\$ 1,295

12. Retirement and severance benefits

The Company has adopted a corporate pension plan and a lump-sum pension plan, both of which are defined benefit plans.

The Company also adopted a retirement benefit trust.

Domestic consolidated subsidiaries have adopted lump-sum pension plans, and calculated projected benefit obligations by the simplified method.

The Provision for employees' retirement benefits as of March 31, 2010 and 2011 consisted of the following:

	Millions of yen		Thousands of
	2010	2011	U.S. dollars
Projected benefit obligation.....	¥(2,448)	¥(2,311)	\$(27,800)
Fair value of plan assets.....	1,680	1,435	17,266
Unfunded retirement benefit obligation.....	(768)	(875)	(10,534)
Unrecognized actuarial loss.....	653	625	7,516
Net amount recognized in consolidated balance sheets.....	(114)	(250)	(3,017)
Prepaid retirement benefits cost in consolidated balance sheets.....	2	—	—
Provision for retirement benefits recognized in consolidated balance sheets.....	¥ (116)	¥ (250)	\$ (3,017)

The components of net periodic benefit costs for the years ended March 31, 2010 and 2011 were as follows:

	Millions of yen		Thousands of
	2010	2011	U.S. dollars
Service cost.....	¥ 165	¥ 179	\$2,163
Interest cost.....	49	38	467
Expected return on plan assets.....	(33)	(26)	(313)
Amortization of actuarial loss.....	116	115	1,393
Net Periodic benefit costs.....	¥ 297	¥ 308	\$3,710

Actuarial assumption and the basis used in accounting for the Company's plans are principally as follows:

Discount rates for the years ended March 31, 2010 and 2011 were 1.9% and 1.9% respectively.

Expected rates of return for the years ended March 31, 2010 and 2011 were 2.5% and 1.9% respectively.

Actuarial gain / loss is recognized using the straight-line method over mainly 10 years from next fiscal year.

13. Segment information

Outline of reportable segments

Effective the fiscal year ended March 31, 2011, the Companies have adopted new accounting standards for disclosures about segments of an enterprise and related information. Segment information for the year ended March 31, 2010, has been restated in accordance with such accounting standards for comparative purposes.

notes:

Summary of report segment

The reportable segments of the Companies are components for which discrete financial information is available and whose operating results are regularly reviewed by the board of directors to make decisions about resource allocation and to assess performance.

The Companies divides the business into 2 segments: Specialty Steel & Wire Products Division-related business segment manufactures PC steel bars, deform PC steel bars, shear reinforcement bars for civil engineering and construction works, and high-strength steel spring wires (ITW), etc. mainly for automobile and motorcycle suspension springs. The Induction Heat Treatment Service and Heating Machine Division-related business segment provides induction heat treatment services for major security parts of automobiles and machine tools. The segment also manufactures auto parts and construction machine parts, as well as induction heating equipment for various industries.

Calculating methods of amounts of sales, profit (loss), assets and liabilities etc of each reportable segment

The accounting policies of the segments are substantially the same as those described in the "Summary of Significant Accounting Policies (Note 1)". Segment profit (loss) are based on operating income. Intersegment sales are mainly based on market price.

Operations in different industries:

- (1) Specialty Steel and Wire Products Division: Prestressing Bars & Wires, Spiral Wires, etc.
- (2) Induction Heat Treatment Service and Heating Machine Division: Surface heat treatment, Induction heating machine, automobile components, etc.
- (3) Others: Leasing and others

	Millions of yen				
	2010				
	Reportable segment			Others	Total
	(1)	(2)	Total	(3)	Total
Sales:					
Customers.....	¥16,663	¥13,265	¥29,929	¥ 493	¥30,423
Inter-segment.....	—	20	20	—	20
Total.....	16,663	13,286	29,949	493	30,443
Segment profit (loss).....	797	(931)	(133)	370	236
Segment assets.....	15,029	26,729	41,758	3,447	45,206
Other items.....					
Depreciation and amortization.....	858	1,969	2,827	177	3,005
Increase in property, plant and equipment and intangible assets.....	¥ 1,227	¥ 1,598	¥ 2,826	¥ 182	¥ 3,009

	Millions of yen				
	2011				
	Reportable segment			Others	Total
	(1)	(2)	Total	(3)	
Sales:					
Customers.....	¥17,710	¥20,695	¥38,405	¥ 187	¥38,592
Inter-segment.....	—	257	257	—	257
Total.....	17,710	20,952	38,663	187	38,850
Segment profit (loss).....	1,357	1,538	2,896	139	3,035
Segment assets.....	14,785	30,356	45,141	2,569	47,710
Other items.....					
Depreciation and amortization.....	719	1,800	2,519	219	2,738
Increase in property, plant and equipment and intangible assets.....	¥ 91	¥ 858	¥ 949	¥ 423	¥ 1,372
	Thousands of U.S. dollars				
	2011				
	Reportable segment			Others	Total
	(1)	(2)	Total	(3)	
Sales:					
Customers.....	\$212,993	\$248,891	\$461,884	\$ 2,251	\$464,136
Inter-segment.....	—	3,095	3,095	—	3,095
Total.....	212,993	251,987	464,980	2,251	467,232
Segment profit (loss).....	16,327	18,508	34,835	1,674	36,510
Segment assets.....	177,811	365,077	542,889	30,899	573,789
Other items.....					
Depreciation and amortization.....	8,647	21,648	30,296	2,642	32,939
Increase in property, plant and equipment and intangible assets.....	\$ 1,094	\$ 10,326	\$ 11,421	\$ 5,088	\$ 16,510

Reconciliation between reportable segment total and amounts disclosed in consolidated financial statements

	Millions of yen		Thousands of U.S. dollars
	2010	2011	2011
Sales:			
Reportable segment total.....	¥29,949	¥38,663	\$464,980
Sales in "Others".....	493	187	2,251
Elimination of inter-segment transaction.....	(20)	(257)	(3,095)
Sales in consolidated financial statements.....	¥30,423	¥38,592	\$464,136
	Millions of yen		Thousands of U.S. dollars
	2010	2011	2011
Profit:			
Reportable segment total.....	¥ (133)	¥2,896	\$34,835
Profit in "Others".....	370	139	1,674
Operating income in consolidated financial statements.....	¥ 236	¥3,035	\$36,510
	Millions of yen		Thousands of U.S. dollars
	2010	2011	2011
Assets:			
Reportable segment total.....	¥41,758	¥45,141	\$542,889
Assets in "Others".....	3,447	2,569	30,899
Corporate assets.....	15,640	16,631	200,017
Assets in consolidated financial statements.....	¥60,846	¥64,342	\$773,806

Other items are as follows:

	Millions of yen			
	2010			
	Reportable segment	Others	Adjustments	Consolidated
Other items:				
Depreciation and amortization.....	¥2,827	¥177	¥39	¥3,044
Increase in property, plant and equipment and intangible assets.....	¥2,826	¥182	¥ 4	¥3,013

	Millions of yen			
	2011			
	Reportable segment	Others	Adjustments	Consolidated
Other items:				
Depreciation and amortization.....	¥2,519	¥219	¥35	¥2,774
Increase in property, plant and equipment and intangible assets.....	¥ 949	¥423	¥ 7	¥1,380

	Thousands of U.S. dollars			
	2011			
	Reportable segment	Others	Adjustments	Consolidated
Other items:				
Depreciation and amortization.....	\$30,296	\$2,642	\$422	\$33,361
Increase in property, plant and equipment and intangible assets.....	\$11,421	\$5,088	\$ 91	\$16,601

Related information

Information about products and services

	Millions of yen						
	2011						
	PC steel bars	ITW	Heat treatment	Automobile component parts	Induction heating equipment	Others	Total
Sales:							
Customers.....	¥10,338	¥6,298	¥11,053	¥5,599	¥4,223	¥1,078	¥38,592

	Thousands of U.S. dollars						
	2011						
	PC steel bars	ITW	Heat treatment	Automobile component parts	Induction heating equipment	Others	Total
Sales:							
Customers.....	\$124,338	\$75,751	\$132,934	\$67,346	\$50,793	\$12,973	\$464,136

Information about geographical areas

	Millions of yen				
	2011				
	Japan	Asia	North America	Others	Total
Net sales.....	¥33,747	¥4,158	¥680	¥7	¥38,592

	Thousands of U.S. dollars				
	2011				
	Japan	Asia	North America	Others	Total
Net sales.....	\$405,859	\$50,007	\$8,184	\$84	\$464,136

Note: Net sales is based on a customer's location and classified by countries.

	Millions of yen			
	2011			
	Japan	Asia	North America	Total
Property, plant and equipment.....	¥21,865	¥1,554	¥957	¥24,377

	Thousands of U.S. dollars			
	2011			
	Japan	Asia	North America	Total
Property, plant and equipment.....	\$262,967	\$18,695	\$11,509	\$293,173

Impairment loss of assets by reportable segment

	Millions of yen				
	2011				
	(1)	(2)	(3)	Corporate and eliminations	Total
Impairment loss.....	¥ —	¥ 86	¥ —	¥ —	¥ 86

	Thousands of U.S. dollars				
	2011				
	(1)	(2)	(3)	Corporate and eliminations	Total
Impairment loss.....	\$ —	\$ 1,040	\$ —	\$ —	\$ 1,040

Amortization and unamortized balances of goodwill by reportable segment

	Millions of yen				
	2011				
	(1)	(2)	(3)	Corporate and eliminations	Total
Amortization.....	¥ —	¥ 47	¥ —	¥ —	¥ 47
Unamortized balances.....	¥ —	¥ 133	¥ —	¥ —	¥ 133

	Thousands of U.S. dollars				
	2011				
	(1)	(2)	(3)	Corporate and eliminations	Total
Amortization.....	\$ —	\$ 573	\$ —	\$ —	\$ 573
Unamortized balances.....	\$ —	\$ 1,609	\$ —	\$ —	\$ 1,609

(Additional information)

The fiscal year ended March 31, 2011 the Companies adopted the "Revised Accounting Standard for Disclosures about Segments of an Enterprise and Related Information" (Accounting Standard Board of Japan (ASBJ) Statement No.17, revised on March 27, 2009) and the "Guidance on Accounting Standard for Disclosures about Segments of an Enterprise and Related Information" (ASBJ Guidance No. 20, issued on March 21, 2008).

14. Rental property

The Company holds some rental properties such as office building and land in Tokyo.

The book value and fair value of office building for rent were as follows:

	Millions of yen		Thousands of
	2010	2011	U.S. dollars
Book Value.....	¥ 1,307	¥ 798	\$ 9,600
Fair Value.....	¥ 2,100	¥ 1,260	\$ 15,153

The book value was calculated as the amount equivalent to the cost for acquisition deducting accumulated depreciation and impairment losses.

The fair value is based on the amount of sales value if they sell on July 1, 2010.

15. Subsequent events

The following appropriations of unappropriated retained earnings were approved at the meeting of shareholders of the Company held on June 28, 2011.

Cash dividends	Millions of yen	Thousands of
		U.S. dollars
¥5 per share (applicable to the six-month period ended March 31, 2011)	¥ 213	\$ 2,564

REPORT OF INDEPENDENT CERTIFIED PUBLIC ACCOUNTANTS

To the Board of Directors of
Neturen Co., Ltd.

We have audited the accompanying consolidated balance sheets of Neturen Co., Ltd. and consolidated subsidiaries as of March 31, 2010 and 2011, and the related consolidated statements of income and comprehensive income, changes in net assets and cash flows for each of the three years in the period ended March 31, 2011, expressed in Japanese yen. These consolidated financial statements are the responsibility of the Company's management. Our responsibility is to independently express an opinion on these consolidated financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in Japan. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the consolidated financial position of Neturen Co., Ltd. and consolidated subsidiaries as of March 31, 2010 and 2011, and the consolidated results of their operations and their cash flows for each of the three years in the period ended March 31, 2011, in conformity with accounting principles generally accepted in Japan.

The amounts expressed in U.S. dollars, which are provided solely for the convenience of the readers, have been translated on the basis set forth in Note2 of the notes to consolidated financial statements.

Inoue Auditing Co., Inc.
Inoue Auditing Co., Inc.

Tokyo, Japan
June 28, 2011

CORPORATE DATA

Head Office:

Oval Court Ohsaki Mark West 2-17-1, Higashi-gotanda, Shinagawa-ku, Tokyo, Japan

Tel:03-3443-5441

Fax:03-3449-3969

<http://www.k-neturen.co.jp/>

Date of Establishment:

May, 1946

Paid-in Capital:

¥6,418 million

Common Stock:

Authorized: 150,000,000 shares

Issued: 44,713,930 shares

Number of shareholders: 4,534

Number of Employees:

1,167(Consolidated)

(As of March 31, 2011)

Directors and Corporate Auditors:**Chairman (Representative Director)**

Eiji Yamashita

President (Representative Director)

Tetsukazu Fukuhara

Senior Managing Director

Manabu Hagino

Managing Director

Kazuhiro Kawasaki

Shigeru Mizoguchi

Director

Yasuyuki Nakao

Shinjiroh Motoki

Junichi Gohya

Makoto Saitoh

Standing Corporate Auditor

Megumi Numata

Corporate Auditor

Yasuhiro Hara

Yoshitoshi Urabe

(As of June 28, 2011)

