



# Annual Report 2017

For the year ended March 31, 2017

**NETUREN CO., LTD.**

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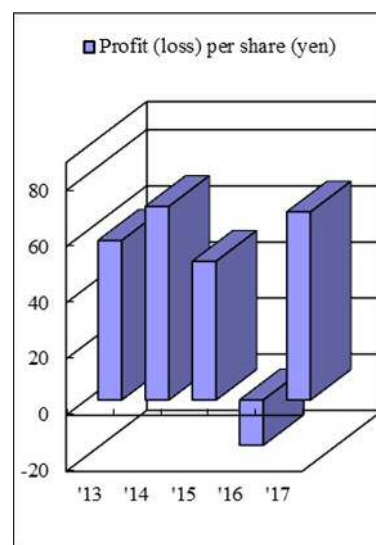
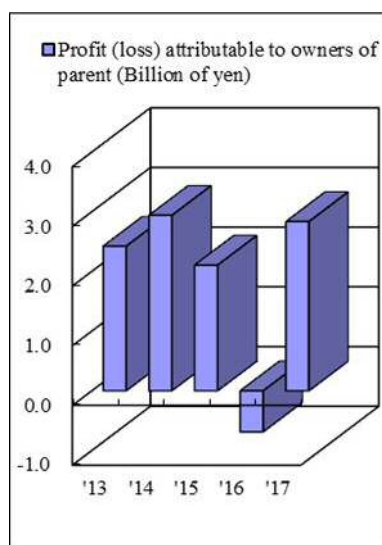
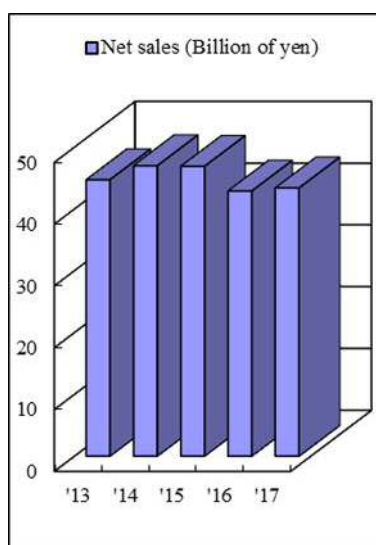
## FIVE-YEAR SUMMARY

Neturen Co., Ltd. and Consolidated Subsidiaries  
Five years ended March 31

	Millions of yen					Thousands of U.S. dollars
	2013	2014	2015	2016	2017	2017
Net sales.....	¥44,728	¥46,997	¥46,895	¥42,905	<b>¥43,396</b>	<b>\$386,812</b>
Operating income.....	3,826	3,686	3,001	2,145	<b>3,003</b>	<b>26,772</b>
Profit (loss).....	4,201	3,390	2,520	(411)	<b>3,096</b>	<b>27,599</b>
Profit (loss) attributable to owners of parent.....	2,422	2,939	2,105	(687)	<b>2,834</b>	<b>25,265</b>
Comprehensive income.....	4,328	7,208	5,460	(3,203)	<b>2,671</b>	<b>23,813</b>
Total assets.....	70,583	78,374	81,828	76,610	<b>76,230</b>	<b>679,479</b>
Total Net assets.....	55,376	61,658	66,176	62,202	<b>63,319</b>	<b>564,397</b>
Per share of common stock (in yen and dollars):						
Profit (loss).....	¥ 56.83	¥ 68.96	¥49.41	¥(16.12)	<b>¥66.98</b>	<b>\$0.60</b>
Cash dividends.....	15.00	18.00	14.00	14.00	<b>25.00</b>	<b>0.22</b>
Stockholders' equity.....	1,209.91	1,325.53	1,411.70	1,322.16	<b>1,381.64</b>	<b>12.32</b>

Note1: U.S. dollar amounts in this report are translated from Japanese yen, for convenience only, at the rate of ¥112.19=US\$1.

2: The fiscal year ended March 31, 2017 dividend includes a commemorative dividend of ¥4.00 per share.



## TO OUR SHAREHOLDERS

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The Group, consisting of the Company (Neturen Co., Ltd.), 17 subsidiaries and 5 affiliates, manufactures and sells prestressing steel bars and deformed steel bars for prestressed concrete used in the civil engineering and construction field; Induction Heated, Quenched and Tempered Wire (ITW) used mainly in suspension springs for automobiles and motorcycles, auto parts and construction machine parts; and induction heating equipment for various industries. It also provides heat treatment services for major security parts of automobiles, machine tools and construction equipment.

### **(1) Activities and Results**

During the fiscal year ended March 31, 2017, Japan's economy followed a moderate recovery trend overall. In the global economy, economic conditions in the United States and Europe remained relatively solid while there were concerns over an economic slowdown in China and other emerging countries.

Under such circumstances, the Group strove to reinforce its management base and further increase corporate value by implementing growth strategies—aggressive overseas business expansion and innovation in the areas of management, technology, production, functions, and human resources development—focusing on the 13th medium-term business plan, “Global Innovation 70th.”

As a result, net sales for the fiscal year under review were ¥43,396 million (up 1.1% from the previous fiscal year), with operating income at ¥3,003 million (up 40.0% from the previous fiscal year) and ordinary income at ¥3,589 million (up 30.1% from the previous fiscal year). Net income attributable to owners of parent was ¥2,834 million (net loss of ¥687 million in the previous fiscal year).

### **Status by business segment**

#### **a. Specialty Steel and Wire Products Division**

The sales volume of our main products, civil engineering and construction-related items, was largely flat from a year earlier.

Meanwhile, the sales volume of ITW high-strength spring steel wire increased from a year earlier because sales in China, Europe, and Japan remained steady, despite lower sales in the United States.

As a result, net sales for the fiscal year under review were ¥20,582 million (down 3.7% from the previous fiscal year) due mainly to a decline in sales prices and foreign exchange fluctuations. Operating income was ¥1,602 million (up 34.2% from the previous fiscal year) as a result of activities to reduce costs.

#### **b. Induction Heat Treatment Service and Heating Machine Division**

Sales of services related to induction heat treatment increased from a year earlier due to a recovery in orders from the construction machinery industry and a solid increase in orders from the automobile industry. Sales of products related to construction machine parts also increased year on year due to a recovery in orders in Japan and China. Sales of auto-parts-related segments were flat from a year earlier despite the slow growth of the sales volume in Japan.

Meanwhile, sales of induction-heating equipment dropped year on year, due partly to a fall in orders in China and Japan.

As a result, sales in this segment were ¥22,689 million (up 6.0% from the previous fiscal year) and operating income was ¥1,342 million (up 50.1%).

#### **c. Others**

This segment deals with activities such as the real estate leasing business that are not included in the reportable segments.

Rental properties owned by the Company are stably contributing to the business performance although the size of contribution is small.

As a result, sales in this segment were ¥124 million (down 0.8% from the previous fiscal year) and operating income was ¥58 million (up 1.5%).

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**(2) Cash Flow**

At the end of the fiscal year under review, the balance of cash and cash equivalents amounted to ¥13,098 million (down ¥956 million from the previous fiscal year).

**a. Cash Flow Provided by Operating Activities**

Net cash provided by operating activities amounted to ¥4,985 million (¥4,574 million income in the previous fiscal year). This was caused chiefly by an increase in net income before income taxes.

**b. Cash Flow Used in Investing Activities**

Net cash used in investing activities amounted to ¥3,263 million (¥2,442 million expenditure in the previous fiscal year). This was caused primarily by payments for purchases of property, plant and equipment totaling ¥2,981million.

**c. Cash Flow Used in Financing Activities**

Net cash used in financing activities amounted to ¥2,589 million (¥1,393 million expenditure in the previous fiscal year). This was mainly due to payments for purchase of treasury stock totaling ¥872 million and payments of dividends amounting to ¥596 million.

**(3) Equipment Investment**

The Group (the Company and its consolidated subsidiaries) has been focused on making capital expenditures for new products and businesses as well as to meet orders received. To cope with changes in the business environment, we also have invested in rationalization. We are rigorously reviewing the effects of individual equipment investments by establishing standards for returns on investments.

The Group finances capital investments mainly with funds on hand. However, when large investments such as the establishment of a new subsidiary or construction of a new plant are necessary, capital investments are made using external funds.

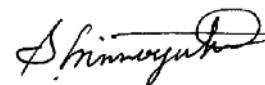
In the fiscal year under review, equipment investment amounted to ¥3,167 million on a consolidated basis.

**(4) Issues for the Coming Term**

Although the operating environment surrounding the Group is on a recovery trend, the future remains uncertain.

Despite these circumstances, the Group aims to enhance its corporate value by addressing the following issues:

1. Provide products that meet the needs of customers and ensure timely development and market launch of new products. Quickly take appropriate steps to respond to changes in order trends.
2. Minimize the impact of unavoidable cost increases, including an increase in electricity prices, on business performance by making capital investments to improve productivity, including promotion of energy-saving.
3. Supply products of consistent quality to the market in a timely manner by responding appropriately to the demand associated with reconstruction from the Great East Japan Earthquake and large-scale projects.
4. Establish strategies to promote global opportunities, enhance technologies, and urgently secure and develop the human resources needed. In addition, strengthen the management framework to ensure stabilization of overseas businesses, contribute to the Group's consolidated business performance, visualize risks unique to overseas business, and implement countermeasures for those risks.



**Shigeru Mizoguchi**  
**President**

## CONSOLIDATED BALANCE SHEETS

Neturen Co., Ltd. and Consolidated Subsidiaries  
Years ended March 31, 2016 and 2017

	Millions of yen		Thousands of U.S. dollars (Note2)
	2016	2017	2017
<b>ASSETS</b>			
<b>Current assets:</b>			
Cash and deposits(Note4).....	¥14,674	¥14,313	\$127,586
Notes and accounts receivable-trade(Note4).....	11,905	11,464	102,190
Electronically recorded monetary claims(Note4).....	2,763	3,384	30,169
Inventories (Note3).....	4,179	3,689	32,885
Deferred tax assets (Note7).....	410	421	3,753
Other.....	1,519	1,159	10,339
Total current assets.....	35,452	34,433	306,924
<b>Non-current assets:</b>			
<b>Property, plant and equipment:</b>			
Land.....	9,602	9,811	87,457
Buildings and structures.....	18,758	19,312	172,138
Machinery, equipment and vehicles.....	42,436	45,060	401,645
Construction in progress.....	2,214	1,130	10,080
Other.....	2,476	2,510	22,374
Accumulated depreciation.....	(47,030)	(49,186)	(438,417)
Total property, plant and equipment.....	28,456	28,639	255,279
<b>Intangible assets:</b>			
Leasehold right.....	911	832	7,420
Other.....	11	157	1,399
Total intangible assets.....	922	989	8,819
<b>Investments and other assets:</b>			
Investment securities (Note4,5).....	11,470	11,819	105,350
Deferred tax assets (Note7).....	40	24	217
Other.....	353	433	3,862
Allowance for doubtful accounts.....	(84)	(109)	(976)
Total investments and other assets.....	11,779	12,167	108,455
Total non-current assets.....	41,158	41,796	372,554
<b>Total assets.....</b>	<b>76,610</b>	<b>76,230</b>	<b>679,479</b>

See Notes to Consolidated Financial Statements.

## CONSOLIDATED BALANCE SHEETS

Neturen Co., Ltd. and Consolidated Subsidiaries  
Years ended March 31, 2016 and 2017

	Millions of yen		Thousands of U.S. dollars (Note2)
	2016	2017	2017
<b>LIABILITIES</b>			
<b>Current liabilities:</b>			
Notes and accounts payable-trade(Note4).....	¥5,248	¥2,403	\$21,420
Electronically recorded obligations(Note4).....	730	3,841	34,236
Short-term loans payable (Note6).....	1,887	1,444	12,876
Lease obligations (Note6).....	35	25	226
Income taxes payable (Note7).....	464	373	3,329
Deferred tax liabilities (Note7).....	1	1	9
Provision for bonuses.....	517	646	5,765
Other.....	3,067	2,018	17,989
Total current liabilities.....	11,952	10,753	95,854
<b>Non-current liabilities:</b>			
Long-term loans payable(Note6).....	621	212	1,896
Lease obligations (Note6).....	59	44	398
Deferred tax liabilities (Note7).....	589	746	6,657
Net defined benefit liability (Note11)	977	924	8,240
Other.....	208	228	2,035
Total non-current liabilities.....	2,455	2,157	19,227
<b>NET ASSETS</b>			
<b>Shareholders' equity:</b>			
Capital stock.....	6,418	6,418	57,209
Capital surplus.....	5,528	4,763	42,455
Retained earnings.....	44,485	46,718	416,421
Treasury shares.....	(1,670)	(1,777)	(15,847)
Total shareholders' equity.....	54,761	56,121	500,239
<b>Accumulated other comprehensive income:</b>			
Valuation difference on available-for-sale securities.....	335	1,270	11,321
Foreign currency translation adjustment.....	1,479	283	2,527
Remeasurements of defined benefit plans.....	(224)	(138)	(1,234)
Total accumulated other comprehensive income.....	1,591	1,415	12,613
<b>Non-controlling interests</b> .....	5,849	5,782	51,543
Total net assets.....	62,202	63,319	564,397
<b>Total liabilities and net assets</b> .....	76,610	76,230	679,479

## CONSOLIDATED STATEMENTS OF INCOME AND COMPREHENSIVE INCOME

Neturen Co., Ltd. and Consolidated Subsidiaries  
Years ended March 31, 2016 and 2017

	Millions of yen		Thousands of U.S. dollars (Note2)
	2016	2017	2017
<b>Net sales</b> .....	¥42,905	¥43,396	\$386,812
<b>Cost of sales</b> .....	34,168	33,147	295,454
Gross profit.....	8,737	10,249	91,357
<b>Selling, general and administrative expenses</b> (Note8).....	6,591	7,245	64,585
Operating income.....	2,145	3,003	26,772
<b>Other income (expenses):</b>			
Interest and dividend income.....	281	255	2,279
Share of profit of entities accounted for using equity method.....	402	282	2,515
Gain on sales of investment securities.....	759	225	2,008
Impairment loss.....	(3,102)	(11)	(104)
Other net (Note9).....	(107)	(34)	(309)
<b>Other income (expenses) - net</b> .....	(1,766)	716	6,389
Profit before income taxes.....	379	3,720	33,161
<b>Income taxes</b> (Note7)			
Current.....	(923)	(833)	(7,431)
Deferred.....	131	209	1,869
<b>Total income taxes</b> .....	791	623	5,561
<b>Profit (loss)</b> .....	(411)	3,096	27,599
<b>Profit (loss) attributable to:</b>			
Profit (loss) attributable to owners of parent.....	(687)	2,834	25,265
Profit attributable to non-controlling interests.....	275	261	2,334
<b>Other comprehensive income</b> (Note10)			
Valuation difference on available-for-sale securities.....	(1,728)	950	8,470
Foreign currency translation adjustment.....	(824)	(1,197)	(10,671)
Remeasurements of defined benefit plans, net of tax.....	(28)	85	765
Share of other comprehensive income of entities accounted for using equity method.....	(210)	(263)	(2,351)
<b>Total other comprehensive income</b> .....	(2,791)	(424)	(3,786)
<b>Comprehensive income</b> .....	(3,203)	2,671	23,813
<b>Comprehensive income attributable to:</b>			
Comprehensive income attributable to owners of parent.....	(3,219)	2,840	25,321
Comprehensive income attributable to non-controlling interests.....	15	(169)	(1,508)

See Notes to Consolidated Financial Statements



## CONSOLIDATED STATEMENTS OF CHANGES IN NET ASSETS

Neturen Co., Ltd. and Consolidated Subsidiaries

Years ended March 31, 2016 and 2017

	Millions of yen				
	Capital stock	Shareholders' equity			Total shareholders' equity
	Capital stock	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at April 1, 2015.....	¥6,418	¥5,528	¥45,768	¥(1,670)	¥56,045
Changes of items during period					
Dividends of surplus.....			(596)		(596)
Profit (loss) attributable to owners of parent.....			(687)		(687)
Purchase of treasury shares.....				(0)	(0)
Disposal of treasury shares.....		0		0	0
Other.....					
<b>Balance at March 31, 2016.....</b>	<b>6,418</b>	<b>5,528</b>	<b>44,485</b>	<b>(1,670)</b>	<b>54,761</b>
Changes of items during period					
Dividends of surplus.....			(596)		(596)
Profit attributable to owners of parent.....			2,834		2,834
Purchase of treasury shares.....				(872)	(872)
Retirement of treasury shares		(765)		765	—
Change of scope of consolidation			(4)		(4)
Other.....					
<b>Balance at March 31, 2017.....</b>	<b>6,418</b>	<b>4,763</b>	<b>46,718</b>	<b>(1,777)</b>	<b>56,121</b>

	Thousands of U.S. dollars (Note2)				
	Capital stock	Shareholders' equity			Total shareholders' equity
	Capital stock	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at March 31, 2016.....	\$57,209	\$49,279	\$396,514	\$ (14,891)	\$488,112
Changes of items during period					
Dividends of surplus.....			(5,318)		(5,318)
Profit attributable to owners of parent.....			25,265		25,265
Purchase of treasury shares.....				(7,779)	(7,779)
Retirement of treasury shares		(6,823)		6,823	—
Change of scope of consolidation			(40)		(40)
Other.....					
<b>Balance at March 31, 2017.....</b>	<b>57,209</b>	<b>42,455</b>	<b>416,421</b>	<b>(15,847)</b>	<b>500,239</b>

Millions of yen					
Accumulated other comprehensive income					
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Non-controlling interests	Total net assets
Balance at April 1, 2015.....	¥2,057	¥2,262	¥(196)	¥6,007	¥66,176
Changes of items during period					
Dividends of surplus.....					(596)
Profit (loss) attributable to owners of parent.....					(687)
Purchase of treasury shares.....					(0)
Disposal of treasury shares.....					0
Other.....	(1,721)	(782)	(28)	(157)	(2,689)
<b>Balance at March 31, 2016.....</b>	<b>335</b>	<b>1,479</b>	<b>(224)</b>	<b>5,849</b>	<b>62,202</b>
Changes of items during period					
Dividends of surplus.....					(596)
Profit attributable to owners of parent.....					2,834
Purchase of treasury shares.....					(872)
Retirement of treasury shares					—
Change of scope of consolidation					(4)
Other.....	934	(1,196)	85	(67)	(243)
<b>Balance at March 31, 2017.....</b>	<b>1,270</b>	<b>283</b>	<b>(138)</b>	<b>5,782</b>	<b>63,319</b>

Thousands of U.S. dollars (Note2)					
Accumulated other comprehensive income					
	Valuation difference on available-for-sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Non-controlling interests	Total net assets
<b>Balance at March 31, 2016.....</b>	<b>\$2,993</b>	<b>\$13,189</b>	<b>\$(2,000)</b>	<b>\$52,142</b>	<b>\$554,437</b>
Changes of items during period					
Dividends of surplus.....					(5,318)
Profit attributable to owners of parent.....					25,265
Purchase of treasury shares.....					(7,779)
Retirement of treasury shares					—
Change of scope of consolidation					(40)
Other.....	8,327	(10,662)	765	(598)	(2,167)
<b>Balance at March 31, 2017.....</b>	<b>11,321</b>	<b>2,527</b>	<b>(1,234)</b>	<b>51,543</b>	<b>564,397</b>

## CONSOLIDATED STATEMENTS OF CASH FLOWS

Neturen Co., Ltd. and Consolidated Subsidiaries

Years ended March 31, 2016 and 2017

	Millions of yen		Thousands of U.S. dollars (Note2)
	2016	2017	2017
<b>Cash flows from operating activities:</b>			
Profit before income taxes.....	¥379	¥3,720	\$33,161
Depreciation.....	2,930	2,739	24,421
Impairment loss.....	3,102	11	104
Increase (decrease) in provision for bonuses.....	(22)	129	1,154
Increase (decrease) in net defined benefit liability.....	42	70	628
Interest and dividend income.....	(190)	(162)	(1,449)
Interest expenses.....	56	39	350
Foreign exchange losses (gains).....	44	33	296
Share of (profit) loss of entities accounted for using equity method..	(402)	(282)	(2,515)
Loss (gain) on sales of property, plant and equipment.....	2	(2)	(20)
Loss (gain) on disposal of property, plant and equipment.....	41	18	165
Loss (gain) on sales of investment securities.....	(759)	(225)	(2,008)
Decrease (increase) in notes and accounts receivable-trade...	(534)	(433)	(3,865)
Decrease (increase) in inventories.....	41	335	2,987
Increase (decrease) in notes and accounts payable-trade.....	1,019	368	3,280
Increase (decrease) in accrued consumption taxes.....	(428)	386	3,449
Other, net.....	(359)	(862)	(7,691)
Subtotal.....	4,964	5,884	52,448
Interest and dividend income received.....	291	221	1,971
Interest expenses paid.....	(55)	(40)	(359)
Income taxes (paid) refund.....	(625)	(1,080)	(9,627)
Net cash provided by (used in) operating activities.....	4,574	4,985	44,433

	Millions of yen		Thousands of U.S. dollars (Note2)
	2016	2017	2017
<b>Cash flows from investing activities:</b>			
Payments into time deposits.....	¥(519)	¥(1,118)	\$(9,972)
Proceeds from withdrawal of time deposits.....	408	499	4,450
Purchase of property, plant and equipment.....	(3,010)	(2,981)	(26,578)
Proceeds from sales of property, plant and equipment.....	2	5	48
Purchase of intangible assets.....	(15)	(151)	(1,349)
Purchase of investment securities.....	(731)	(115)	(1,032)
Proceeds from sales and redemption of investment securities....	1,510	382	3,411
Payments of loans receivable.....	(4)	(7)	(65)
Collection of loans receivable.....	10	8	75
Proceeds from purchase of shares of subsidiaries resulting in change in scope of consolidation.....	—	257	2,292
Purchase of long-term prepaid expenses.....	(69)	(42)	(378)
Other, net.....	(23)	1	9
Net cash provided by (used in) investing activities.....	(2,442)	(3,263)	(29,088)
<b>Cash flows from financing activities:</b>			
Increase in short-term loans payable.....	422	1,357	12,104
Decrease in short-term loans payable.....	(663)	(1,813)	(16,161)
Repayments of long-term loans payable.....	(406)	(406)	(3,618)
Purchase of treasury shares.....	(0)	(872)	(7,779)
Cash dividends paid.....	(596)	(596)	(5,318)
Dividends paid to Non-controlling interests.....	(118)	(222)	(1,986)
Other, net.....	(30)	(35)	(316)
Net cash provided by (used in) financing activities.....	(1,393)	(2,589)	(23,078)
<b>Effect of exchange rate change on cash and cash equivalents</b>	(106)	(159)	(1,419)
Net increase (decrease) in cash and cash equivalents.....	631	(1,026)	(9,152)
<b>Cash and cash equivalents at beginning of period.....</b>	13,422	14,054	125,276
<b>Increase in cash and cash equivalents from newly consolidated subsidiary.....</b>	—	70	631
<b>Cash and cash equivalents at end of period.....</b>	14,054	13,098	116,754

See Notes to Consolidated Financial Statements.

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

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## **1. Summary of Significant Accounting Policies**

Neturen Co., Ltd. (the Company) and its domestic subsidiaries maintain their books of account in conformity with accounting principles generally accepted in Japan, and its overseas subsidiaries maintain their books of account in conformity with those of their respective countries of domicile.

The accompanying consolidated financial statements are prepared on the basis of accounting principles generally accepted in Japan, which are different in certain respects as to the application and disclosure requirements of International Financial Reporting Standards, and have been compiled from the consolidated financial statements prepared by the Company as required by the Financial Instruments and Exchange Law of Japan.

As permitted by the Financial Instruments and Exchange Law of Japan, amounts of less than one million yen have been omitted. As a result, the totals shown in the accompanying consolidated financial statements (both in yen and in dollars) do not necessarily agree with the sum of the individual amounts.

In preparing the consolidated financial statements, certain reclassifications and rearrangements have been made to the consolidated financial statements issued in Japan in order to present them in a form that is more familiar to readers outside Japan.

### ***(1) Principle of Consolidation and Investments in Subsidiaries and Affiliates***

The accompanying consolidated financial statements include the accounts of the Company and 16 significant subsidiaries. All significant intercompany accounts and transactions are eliminated in consolidation. All unrealized profits and losses with regard to intercompany transactions of assets are also wholly eliminated in consolidation. The equity method to account for investments in an unconsolidated subsidiary and 5 affiliates has been followed by the Company in the accompanying consolidated financial statements. Accordingly, earnings corresponding to the equity ownership are included as income of the Company and the consolidated subsidiaries in investment accounts.

The fiscal year-end of all subsidiaries differs from that of the Company. Accounts of those subsidiaries which have different fiscal periods have been adjusted for significant transactions to properly reflect their financial positions and the results of operations.

### ***(2) Foreign Currency financial statement***

In translating the financial statements of foreign subsidiaries and affiliates into Japanese yen, all assets, liabilities, revenues and expenses are translated at the current exchange rates in effect each balance sheet date except for capital and retained earnings which are translated at the historical exchange rates in effect at the time of the transactions. The resulting translation adjustments are reflected as separate components in the accompanying consolidated financial statements as foreign currency translation adjustments.

### ***(3) Cash and Cash Equivalents***

Cash and cash equivalents for the consolidated statements of cash flows include cash on hand, readily-available deposits and short-term highly liquid investments with maturities of not exceeding three months at the time of purchase.

### ***(4) Short-term Securities, Investment securities***

Short-term securities and investment securities are classified and account for, depending on management's intent, as follows:

Held-to-maturity securities, which are expected to be held to maturity with the positive intent and ability to hold to maturity are amortized or accumulated to face value. Other securities, "available-for-sale securities" with fair value are carried at fair value with unrealized holding gains and losses excluded from earnings and reported as a net amount in a separate component of net assets until realized. Other securities without fair value are carried at cost. In computing realized gain or loss, cost of other securities are principally determined by the moving-average method.

### ***(5) Inventories***

Inventories are principally stated at cost on a first-in, first-out basis, evaluates the amount of the inventories shown on the balance sheet by writing them down based on their decrease in profitability.

### ***(6) Property, Plant and Equipment (except under lease)***

Property, plant and equipment are stated at cost.

In the Company and its domestic subsidiaries, the declining-balance method is primarily used for depreciation.

Further, depreciation of buildings (excluding attached fixtures) acquired on or after April 1, 1998, and facilities attached to buildings and structures acquired on or after April 1, 2016, is calculated by the straight-line method.

In foreign subsidiaries, the straight-line method is primarily used for depreciation.

The range of useful lives is principally from 5 to 50 years for buildings and structures, from 4 to 12 years for machinery, equipment and vehicles.

### ***(7) Intangible assets***

Intangible assets are carried at cost less accumulated amortization, which are amortized by the straight-line method.

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***(8) Lease assets***

Under accounting standards generally accepted in Japan, leased assets related to finance leases that do not transfer ownership of the leased property to the lessee are depreciated on a straight-line basis, with lease period used as their useful lives and no residual value.

***(9) Allowance for Doubtful Accounts***

The allowance for doubtful accounts has been provided at an amount computed based on the actual ratio of bad debts in the past and the estimated uncollectible amounts based on the analysis of certain individual receivables.

***(10) Research and Development Costs***

Research and development costs are charged to income as incurred.

***(11) Retirement and severance benefits***

The retirement benefit obligation are attributed to each period by the benefit formula method.

Actuarial gain / loss is recognized using the straight-line method over mainly 10 years from next fiscal year.

After adjusting for the tax effects, unrecognized actuarial gains / losses are recorded in accumulated adjustment for retirement benefits in accumulated other comprehensive income in the net assets section.

***(12) Income Taxes***

Income taxes of the Company and subsidiaries are provided on the basis of amounts payable as indicated in the tax returns.

The Company and its consolidated subsidiaries have adopted the assets and liabilities method of tax effect accounting in order to recognize the effect of all temporary differences in the recognition of assets and liabilities for tax financial reporting purpose.

***(Change in accounting policies)***

**Adoption of Practical Solution on a change in depreciation method due to Tax Reform 2016**

Due to amendments to the Japanese Corporation Tax Act, the Company and its domestic subsidiaries adopted "Practical Solution on a change in depreciation method due to Tax Reform 2016" (Practice Issue Task Force No. 32, June 17, 2016) from the current fiscal year and changed the depreciation method for buildings, facilities attached to buildings and structures, which were acquired since April 1, 2016, from the declining-balance method to the straight-line method.

The effect of these changes on the consolidated financial statement is immaterial.

***(Additional information)***

**Adoption of the Revised Implementation Guidance on Recoverability of Deferred Tax Assets**

The Company and its domestic subsidiaries adopted "Revised Implementation Guidance on Recoverability of Deferred Tax Assets" (ASBJ Guidance No. 26, March 28, 2016) from the current fiscal year.

## 2. Translation in U.S. Dollars

For the convenience of the reader, the accompanying consolidated financial statements have been presented in U.S. dollars by translating all Japanese yen amounts at the exchange rate of ¥112.19 to \$1, the approximate rate of exchange on March 31, 2017, at the Tokyo foreign exchange market. These translations should not be construed as representations that the Japanese yen amounts have been, could have been, or could in the future be converted into U.S. dollars amounts at such rate or at any other rate.

## 3. Inventories

Inventories as of March 31, 2016 and 2017 consisted of the following:

	Millions of yen		Thousands of
	2016	2017	U.S. dollars
Finished goods.....	¥990	¥782	\$6,973
Work in process.....	1,238	1,199	10,689
Raw materials and supplies.....	1,950	1,707	15,222
	4,179	3,689	32,885

## 4. Status of financial instruments

### (1) Policies for financial instruments

The Companies raised the funds by bank borrowings and retained earnings according to capital investment. The Companies manage funds only through short-term time deposit and others. The Companies use derivatives for the purposes of managing foreign currency exchange risk related to trading receivables and payables. The Companies do not enter into derivatives for speculative or trading purposes.

### (2) Types of financial instruments and related risk.

Trade receivables —notes receivable, accounts receivable and electronically recorded monetary claims— are exposed to credit risk in relation to customers. In addition, the Companies are exposed to foreign currency exchange risk arising from receivables denominated in foreign currencies resulting from trade with overseas customers. Equity securities —the Companies hold equity securities, which are mainly issued by companies who have business relationships with the Companies, and these securities are exposed to the risk of fluctuation in market prices. Trade payable —notes payable, accounts payable and electronically recorded obligations— mostly have payment due dates within one year. A portion of trade payables, which is denominated in foreign currencies, is exposed to foreign currency exchange risk. Short-term debt is raised mainly in connection with business activities. Long-term debt is taken out principally for the purpose of capital expenditure. Debt with variable interest rates is exposed to interest rate fluctuation risk. However, to reduce such risk and fix interest expense for debt bearing interest at variable rates, the Company undertakes interest rate swap transactions as a hedging instrument for most long-term debt.

### (3) Risk management of financial instruments

#### (a) Monitoring of credit risk (the risk that customers or counterparties may default)

In accordance with the internal policies for managing credit risk of the Companies, the Companies monitor credit worthiness of their main customers periodically, and monitors due dates and outstanding balances by customer.

To minimize the credit risk when entering into derivative transactions, counterparties are limited to financial institutions with high ratings.

#### (b) Monitoring of market risks (the risks arising from fluctuations in foreign exchange rates, interest rates and others)

For equity securities included in investments in securities, the fair values of these securities are periodically reviewed and reported to the Board of Directors.

In conducting and managing derivative transactions, the accounting department confirm the effectiveness of hedging and obtain approval from the responsible person, depending on the notional contract value, based on the internal policies and formal regulations on market risk for financial instrument.

#### (c) Monitoring of liquidity risks for financing (the risk that the Companies may not be able to meet its obligations on the scheduled due dates)

The Companies manage the liquidity risk mainly through the monthly cash-flow plans, which are prepared by each company.

Estimated fair value of financial instruments:

The book value of the financial instruments on the consolidated balance sheets as of March 31, 2016 and 2017 and unrealized gain (loss) are shown in the following table. The table does not include financial instruments for which it is extremely difficult to determine the fair value.

	Millions of yen		
	2016		
	Book value	Fair value	Difference
Cash and Deposits.....	¥14,674	¥14,674	¥—
Notes and accounts receivable-trade.....	11,905	11,905	—
Electronically recorded monetary claims.....	2,763	2,763	—
Marketable securities and investment securities:			
Held-to-maturity securities.....	106	107	0
Other securities.....	5,267	5,267	—
Total.....	34,716	34,717	0
Notes and accounts payable-trade.....	5,248	5,248	—
Electronically recorded obligations.....	730	730	—
Total.....	5,979	5,979	—

	Millions of yen		
	2017		
	Book value	Fair value	Difference
Cash and Deposits.....	¥14,313	¥14,313	¥—
Notes and accounts receivable-trade.....	11,464	11,464	—
Electronically recorded monetary claims.....	3,384	3,384	—
Marketable securities and investment securities:			
Held-to-maturity securities.....	105	106	0
Other securities.....	6,588	6,588	—
Total.....	35,857	35,858	0
Notes and accounts payable-trade.....	2,403	2,403	—
Electronically recorded obligations.....	3,841	3,841	—
Total.....	6,244	6,244	—

	Thousands of U.S. dollars		
	2017		
	Book value	Fair value	Difference
Cash and Deposits.....	\$127,586	\$127,586	\$—
Notes and accounts receivable-trade.....	102,190	102,190	—
Electronically recorded monetary claims.....	30,169	30,169	—
Marketable securities and investment securities:			
Held-to-maturity securities.....	937	945	8
Other securities.....	58,729	58,729	—
Total.....	319,612	319,621	8
Notes and accounts payable-trade.....	21,420	21,420	—
Electronically recorded obligations.....	34,236	34,236	—
Total.....	55,657	55,657	—



(1) Methods to determine the estimated fair value of financial instruments and other matters related to securities

Cash and deposits and notes and accounts receivable

Since these items are settled in a short period, their book value approximates fair value.

Investment securities

The fair value of equity securities is based on quoted market prices. The fair value of debt securities is based on either quoted market prices or prices provided by the financial institutions making markets in these securities. For information on securities classified by holding purpose, please refer to Note 5.

Notes and accounts payable and short-term debt

Since these items are settled in a short period of time, their book value approximates fair value.

(2) Financial instruments for which it is extremely difficult to determine the fair value were as follows:

As of March 31, 2016 and 2017, the cost of non-marketable securities consisted of the following:

	Millions of yen		Thousands of U.S. dollars
	2016	2017	2017
Other securities without fair value:			
Unlisted equity securities.....	¥244	¥243	\$2,170

Because no quoted market prices are available and it is extremely difficult to determine the fair value, the above financial instruments are not included in the preceding table.

(3) Redemption schedule for receivables and marketable securities with maturities at March 31, 2016 and 2017

	Millions of yen			
	2016			
	Due in One Year or Less	Due after One Year through Five Years	Due after Five Year through Ten Years	Due after Ten Years
Cash and Deposits.....	¥14,674	¥—	¥—	¥—
Notes and accounts receivable-trade.....	11,905	—	—	—
Electronically recorded monetary claims.....	2,763	—	—	—
Held-to-maturity securities.....	—	—	100	—
Total.....	29,342	—	100	—

	Millions of yen			
	2017			
	Due in One Year or Less	Due after One Year through Five Years	Due after Five Year through Ten Years	Due after Ten Years
Cash and Deposits.....	¥14,313	¥—	¥—	¥—
Notes and accounts receivable-trade.....	11,464	—	—	—
Electronically recorded monetary claims.....	3,384	—	—	—
Held-to-maturity securities.....	—	100	—	—
Total.....	29,163	100	—	—

	Thousands of U.S. dollars			
	2017			
	Due in One Year or Less	Due after One Year through Five Years	Due after Five Year through Ten Years	Due after Ten Years
Cash and Deposits.....	\$127,586	\$—	\$—	\$—
Notes and accounts receivable-trade.....	102,190	—	—	—
Electronically recorded monetary claims.....	30,169	—	—	—
Held-to-maturity securities.....	—	891	—	—
Total.....	259,946	891	—	—

## 5. Short-term Investment Securities, Investment Securities and Other Securities

The following is an analytical summary of held-to-maturity securities and available-for-sale securities consisted of short-term investment securities, investment securities and stocks of subsidiaries and affiliates as of March 31, 2016 and 2017.

	Millions of yen						Thousands of U.S. dollars		
	2016			2017			2017		
	Book value	Difference	Fair value	Book value	Difference	Fair value	Book value	Difference	Fair value
Held-to-maturity securities:									
Bonds.....	¥106	¥0	¥107	¥105	¥0	¥106	\$937	\$8	\$945
Others.....	—	—	—	—	—	—	—	—	—
	106	0	107	105	0	106	937	8	945
Other securities:									
Available-for-sale securities	Acquisition cost	Unrealized gain (loss)	Book value (Fair value)	Acquisition cost	Unrealized gain (loss)	Book value (Fair value)	Acquisition Cost	Unrealized gain (loss)	Book value (Fair value)
Bonds.....	¥—	¥—	¥—	¥—	¥—	¥—	\$—	\$—	\$—
Equity securities...	4,431	782	5,213	4,360	2,074	6,434	38,866	18,489	57,355
Others.....	53	0	53	153	0	154	1,368	5	1,373
	4,484	782	5,267	4,513	2,074	6,588	40,234	18,494	58,729

As of March 31, 2016 and 2017, the cost of non-marketable securities consisted of the following:

	Millions of yen		Thousands of U.S. dollars
	2016	2017	2017
	Other securities without fair value:		
Unlisted equity securities.....	¥244	¥243	\$2,170
Non-consolidated subsidiaries and affiliates:			
Equity securities.....	5,851	4,881	43,513

## 6. Short-term Bank Loans and Long-term Debt

Short-term bank loans consist mainly of short-term notes and short-term borrowings under the loan agreements. The weighted average interest rates applicable to such loans as of March 31, 2016 and 2017 were approximately 2.2% and 2.2% respectively.

Long-term debt as of March 31, 2016 and 2017 consisted of the following:

	Millions of yen		Thousands of U.S. dollars
	2016	2017	2017
	Unsecured loans from banks.....	¥1,035	¥627
Less: current portion.....	(414)	(414)	(3,694)
Lease obligations.....	94	70	625
Less: current portion.....	(35)	(25)	(226)
	680	257	2,294

Interest rates applicable to the long-term loans mentioned above ranged from 0.9% and 0.9% as of March 31, 2016 and 2017 respectively.

The aggregate annual maturities of long-term debt payable as of March 31, 2017 were as follows:

As of March 31,	Millions of yen	Thousands of U.S. dollars
2019.....	¥209	\$1,869
2020.....	3	26
2021.....	—	—
2022.....	—	—
	212	1,896

## 7. Income Taxes

The following table summarizes the significant differences between the statutory tax rate and the Companies' effective tax rate for financial statement purpose for the years ended March 31, 2016 and 2017.

	As of March 31	
	2016	2017
Statutory tax rate	33.1%	<b>30.9%</b>
Permanent differences-Entertainment expenses and other.....	3.3	<b>0.3</b>
Permanent differences-Dividend income and other.....	(80.5)	<b>(12.1)</b>
Equity in earnings of unconsolidated subsidiaries and affiliates.....	(35.1)	<b>(2.3)</b>
Dividends from consolidated subsidiaries.....	78.8	<b>11.9</b>
Valuation allowance for deferred tax assets.....	174.6	<b>(8.0)</b>
Per capita tax.....	10.5	<b>1.1</b>
Recognition of effective tax rate on retained earnings of foreign subsidiaries.....	8.4	<b>1.1</b>
Unrecording dererred tax assets to unrealized gain.....	1.4	<b>0.0</b>
Deficit of consolidated subsidiaries.....	42.0	<b>(1.3)</b>
Tax rate differences.....	(7.4)	<b>(1.8)</b>
Tax credit.....	(22.5)	<b>(3.8)</b>
Other-net.....	1.9	<b>0.8</b>
Effective tax rate.....	<b>208.5%</b>	<b>16.8%</b>

The significant components of the Companies' deferred tax assets and liabilities as of March 31, 2016 and 2017 were as follows:

	Millions of yen		Thousands of
	2016	2017	U.S. dollars
Deferred tax assets:			2017
Inventories.....	¥34	¥34	\$303
Depreciation.....	41	28	252
Intangible assets.....	7	7	65
Unrealized loss on valuation of other securities.....	22	22	199
Allowance for doubtful accounts.....	8	42	374
Accrued enterprise tax.....	30	39	355
Accrued employees' bonuses.....	182	227	2,028
Net defined benefit liability.....	472	444	3,962
Impairment loss.....	1,239	1,068	9,522
Valuation allowance.....	(1,234)	(802)	(7,152)
Unrealized loss on available-for-sale securities.....	247	184	1,643
Others.....	196	159	1,419
Total.....	1,250	1,455	12,974
Deferred tax liabilities:			
Accumulated earnings of consolidated subsidiaries.....	(458)	(496)	(4,427)
Reserve for deferred capital gains.....	(360)	(356)	(3,181)
Unrealized gain on available-for-sale securities.....	(484)	(821)	(7,320)
Others.....	(85)	(83)	(740)
Total.....	(1,389)	(1,757)	(15,669)
Net deferred tax assets (liabilities).....	(139)	(302)	(2,695)

Net deferred tax assets are included in the assets and liabilities shown below.

	Millions of yen		Thousands of
	2016	2017	U.S. dollars
Deferred tax assets - current.....	¥410	¥421	\$3,753
Deferred tax assets - non current.....	40	24	217
Deferred tax liabilities - current.....	(1)	(1)	(9)
Deferred tax liabilities - non current.....	(589)	(746)	(6,657)

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## 8. Research and Development Costs

Research and development costs are charged to income for the years ended March 31, 2016 and 2017 were as follows:

	Millions of yen		Thousands of
	2016	2017	U.S. dollars
Research and development costs.....	¥952	¥1,289	2017 \$11,490

## 9. Other Income / (Expenses) — Other, net

Other income / (expenses) — Other, net consists of the following items:

	Millions of yen		Thousands of
	2016	2017	U.S. dollars
Foreign exchange Loss.....	¥ (123)	¥ (27)	2017 \$ (243)
Other.....	15	(7)	(66)
Other income (expenses) - net.....	(107)	(34)	(309)

## 10. Other Comprehensive Income

Other comprehensive income for the years ended March 31, 2016 and 2017 were as follows:

	Millions of yen		Thousands of U.S. dollars
	2016	2017	2017
Other consolidated comprehensive income for the year ended March 31, 2016 and 2017			
Unrealized gain on available-for sale securities			
Amount arising during the year.....	¥(1,798)	¥1,511	\$13,473
Reclassification adjustments for gains and losses recognized in the income statement.....	(636)	(225)	(2,008)
Amount before tax effect adjustment.....	(2,434)	1,286	11,464
Tax effect.....	706	(335)	(2,993)
Total.....	(1,728)	950	8,470
Foreign currency translation adjustments			
Amount arising during the year.....	(824)	(1,197)	(10,671)
Total.....	(824)	(1,197)	(10,671)
Remeasurements of defined benefit plans			
Amount arising during the year.....	(87)	37	330
Reclassification adjustments for gains and losses recognized in the income statement.....	54	86	772
Amount before tax effect adjustment.....	(33)	123	1,102
Tax effect.....	5	(37)	(337)
Total.....	(28)	85	765
Share of other comprehensive income of associates accounted for using the equity method			
Amount arising during the year.....	(178)	(255)	(2,273)
Reclassification adjustments for gains and losses recognized in the income statement.....	(31)	(8)	(78)
Total.....	(210)	(263)	(2,351)
Total.....	(2,791)	(424)	(3,786)

## 11. Retirement and severance benefits

The Company has adopted a corporate pension plan and a lump-sum pension plan, both of which are defined benefit plans. The Company also adopted a retirement benefit trust.

Domestic consolidated subsidiaries have adopted lump-sum pension plans, and calculated projected benefit obligations by the simplified method.

### Defined benefit plans

Movements in retirement benefit obligations except plan applied simplified method for the years ended March 31, 2016 and 2017 were as follows:

	Millions of yen		Thousands of U.S. dollars
	2016	2017	2017
Balance at April 1	¥2,521	¥2,466	\$21,981
Service cost	142	140	1,249
Interest cost	22	22	198
Actuarial loss (gain)	(15)	(36)	(327)
Benefits paid	(204)	(124)	(1,109)
Balance at March 31	2,466	2,467	21,992

Movements in plan assets except plan applied simplified method for the years ended March 31, 2016 and 2017 were as follows

	Millions of yen		Thousands of U.S. dollars
	2016	2017	2017
Balance at April 1	¥1,669	¥1,539	\$13,723
Expected return on plan assets	25	24	221
Actuarial loss (gain)	(103)	0	2
Contributions paid by the employer	152	156	1,397
Benefit paid	(204)	(124)	(1,109)
Balance at March 31	1,539	1,597	14,236

Movements in liability for retirement benefits based on the simplified method for the years ended March 31, 2016 and 2017 were as follows:

	Millions of yen		Thousands of U.S. dollars
	2016	2017	2017
Balance at April 1	¥50	¥51	\$456
Retirement benefit costs	5	4	42
Benefit paid	(4)	(1)	(15)
Balance at March 31	51	54	483

Reconciliation from retirement benefit obligations and plan assets to liability (asset) for the years ended March 31, 2016 and 2017 were as follows:

	Millions of yen		Thousands of U.S. dollars
	2016	2017	2017
Funded retirement benefit obligations	¥2,466	¥2,467	\$21,992
Plan assets	(1,539)	(1,597)	(14,236)
	926	870	7,756
Unfunded retirement benefit obligations	51	54	483
Total net liability (asset) for retirement benefits at March 31	977	924	8,240
Asset for retirement benefits	—	—	—
Liability for retirement benefits	977	924	8,240
Total net liability (asset) for retirement benefits at March 31	977	924	8,240

Retirement benefit costs for the years ended March 31, 2016 and 2017 were as follows:

	Millions of yen		Thousands of U.S. dollars
	2016	2017	2017
Service cost.....	¥142	¥140	\$1,249
Interest cost.....	22	22	198
Expected return on plan assets.....	(25)	(24)	(221)
Net actuarial loss amortization.....	54	86	772
Retirement benefit costs calculated by the simplified method.....	5	4	42
Total retirement benefit costs for year ended March 31.....	199	229	2,041

Breakdown of items recognized in other comprehensive income for the years ended March 31, 2016 and 2017 were as follows:

	Millions of yen		Thousands of U.S. dollars
	2016	2017	2017
Actuarial differences.....	¥33	¥(123)	\$(1,102)
Total.....	33	(123)	(1,102)

Breakdown of items recognized in accumulated other comprehensive income for the years ended March 31, 2016 and 2017 were as follows:

	Millions of yen		Thousands of U.S. dollars
	2016	2017	2017
Unrecognized actuarial differences.....	¥323	¥199	\$1,779
Total.....	323	199	1,779

Plan assets for the years ended March 31, 2016 and 2017 were as follows:

	As of March 31	
	2016	2017
Plan assets comprise:		
Domestic Bonds.....	10.7%	12.7%
Domestic Stocks.....	19.1	20.2
Foreign Bonds.....	3.1	3.5
Foreign Stocks.....	11.1	10.9
Insurance assets (General account).....	47.1	46.4
Other.....	8.9	6.3
Total.....	100.0	100.0

Long-term expected rate of return

Current and target asset allocations, historical and expected returns on various categories of plan assets have been considered in determining the long-term expected rate of return.

Actuarial assumptions for the years ended March 31, 2016 and 2017 were as follows:

	As of March 31	
	2016	2017
Discount rate.....	1.0%	1.0%
Expected rate of return on plan assets.....	1.9	1.9
Future salary increase rate.....	2.6	2.6

Defined contribution plans

The estimated amount of contributions to defined contribution plans at March 31, 2016 and 2017 were as follows:

	Millions of yen		Thousands of U.S. dollars
	2016	2017	2017
The estimated amount of contributions to defined contribution plans.....	¥56	¥56	\$507
Total.....	56	56	507

## 12. Segment information

notes:

### Summary of report segment

The reportable segments of the Companies are components for which discrete financial information is available and whose operating results are regularly reviewed by the board of directors to make decisions about resource allocation and to assess performance.

The Companies divides the business into 2 segments: Specialty Steel & Wire Products Division-related business segment manufactures prestressing steel bars, deform prestressing steel bars, shear reinforcement bars for civil engineering and construction works, and Induction Heated, Quenched and Tempered Wire (ITW), etc. mainly for automobile and motorcycle suspension springs. The Induction Heat Treatment Service and Heating Machine Division-related business segment provides induction heat treatment services for major security parts of automobiles and machine tools. The segment also manufactures auto parts and construction machine parts, as well as induction heating equipment for various industries.

Calculating methods of amounts of sales, profit (loss), assets and liabilities etc of each reportable segment

The accounting policies of the segments are substantially the same as those described in the “Summary of Significant Accounting Policies (Note 1)”. Segment profit (loss) are based on operating income. Intersegment sales are mainly based on market price.

Operations in different industries:

- (1) Specialty Steel and Wire Products Division: Prestressing Steel Bars & Wires, Spiral Wires, etc.
- (2) Induction Heat Treatment Service and Heating Machine Division: Surface heat treatment, Induction heating machine, automobile components, etc.
- (3) Others: Leasing and others

	Millions of yen				
	2016				
	Reportable segment		Total	Others	Total
(1)	(2)	(3)			
Sales:					
Customers.....	¥21,383	¥21,397	¥42,780	¥125	¥42,905
Inter-segment.....	—	19	19	—	19
Total.....	21,383	21,417	42,800	125	42,925
Segment profit.....	1,193	894	2,087	57	2,145
Segment assets.....	21,362	32,668	54,030	2,162	56,193
Other items.....					
Depreciation and amortization.....	838	1,932	2,771	117	2,888
Increase in property, plant and equipment and intangible assets.....	290	2,682	2,973	108	3,082



	Millions of yen				
	2017				
	Reportable segment		Total	Others	Total
	(1)	(2)		(3)	
Sales:					
Customers.....	¥20,582	¥22,689	¥43,272	¥124	¥43,396
Inter-segment.....	—	15	15	—	15
Total.....	20,582	22,705	43,287	124	43,411
Segment profit.....	1,602	1,342	2,944	58	3,003
Segment assets.....	20,333	32,948	53,282	2,092	55,374
Other items.....					
Depreciation and amortization.....	770	1,847	2,617	84	2,701
Increase in property, plant and equipment and intangible assets.....	509	2,488	2,998	24	3,023
	Thousands of U.S. dollars				
	2017				
	Reportable segment		Total	Others	Total
	(1)	(2)		(3)	
Sales:					
Customers.....	\$183,460	\$202,244	\$385,705	\$1,106	\$386,812
Inter-segment.....	—	137	137	—	137
Total.....	183,460	202,382	385,842	1,106	386,949
Segment profit.....	14,283	11,963	26,247	524	26,772
Segment assets.....	181,244	293,684	474,929	18,650	493,579
Other items.....					
Depreciation and amortization.....	6,864	16,466	23,331	752	24,084
Increase in property, plant and equipment and intangible assets.....	4,543	22,182	26,726	220	26,946

Reconciliation between reportable segment total and amounts disclosed in consolidated financial statements

	Millions of yen		Thousands of U.S. dollars
	2016	2017	2017
Sales:			
Reportable segment total.....	¥42,800	¥43,287	\$385,842
Sales in "Others".....	125	124	1,106
Elimination of inter-segment transaction.....	(19)	(15)	(137)
Sales in consolidated financial statements.....	42,905	43,396	386,812
	Millions of yen		Thousands of U.S. dollars
	2016	2017	2017
Profit:			
Reportable segment total.....	¥2,087	¥2,944	\$26,247
Profit in "Others".....	57	58	524
Elimination of inter-segment transaction.....	—	—	—
Operating income in consolidated financial statements.....	2,145	3,003	26,772
	Millions of yen		Thousands of U.S. dollars
	2016	2017	2017
Assets:			
Reportable segment total.....	¥54,030	¥53,282	\$474,929
Assets in "Others".....	2,162	2,092	18,650
Corporate assets.....	20,417	20,856	185,899
Assets in consolidated financial statements.....	76,610	76,230	679,479

Other items are as follows:

	Millions of yen			
	2016			
	Reportable segment	Others	Adjustments	Consolidated
Other items:				
Depreciation and amortization.....	¥2,771	¥117	¥41	¥2,930
Increase in property, plant and equipment and intangible assets.....	2,973	108	5	3,088

	Millions of yen			
	2017			
	Reportable segment	Others	Adjustments	Consolidated
Other items:				
Depreciation and amortization.....	¥2,617	¥84	¥37	¥2,739
Increase in property, plant and equipment and intangible assets.....	2,998	24	144	3,167

	Thousands of U.S. dollars			
	2017			
	Reportable segment	Others	Adjustments	Consolidated
Other items:				
Depreciation and amortization.....	\$23,331	\$752	\$337	\$24,421
Increase in property, plant and equipment and intangible assets.....	26,726	220	1,288	28,235

Related information

Information about products and services

	Millions of yen						
	2016						
	Prestressing steel bars	ITW	Heat treatment	Automobile component parts	Induction heating equipment	Others	Total
Sales:							
Customers.....	¥9,648	¥10,861	¥11,339	¥4,393	¥5,662	¥1,000	¥42,905

	Millions of yen						
	2017						
	Prestressing steel bars	ITW	Heat treatment	Automobile component parts	Induction heating equipment	Others	Total
Sales:							
Customers.....	¥9,398	¥10,330	¥12,504	¥5,013	¥5,170	¥978	¥43,396

	Thousands of U.S. dollars						
	2017						
	Prestressing steel bars	ITW	Heat treatment	Automobile component parts	Induction heating equipment	Others	Total
Sales:							
Customers.....	\$83,775	\$92,079	\$111,457	\$44,683	\$46,089	\$8,725	\$386,812

Information about geographical areas

	Millions of yen					
	2016					
	Japan	Asia	North America	Europe	Others	Total
Net sales.....	¥31,971	¥7,982	¥2,375	¥576	¥0	¥42,905

	Millions of yen					
	2017					
	Japan	Asia	North America	Europe	Others	Total
Net sales.....	<b>¥33,144</b>	<b>¥7,560</b>	<b>¥1,999</b>	<b>¥691</b>	<b>¥0</b>	<b>¥43,396</b>

	Thousands of U.S. dollars					
	2017					
	Japan	Asia	North America	Europe	Others	Total
Net sales.....	<b>\$295,427</b>	<b>\$67,390</b>	<b>\$17,820</b>	<b>\$6,168</b>	<b>\$4</b>	<b>\$386,812</b>

Note: Net sales is based on a customer's location and classified by countries.

	Millions of yen					
	2016					
	Japan	Asia	North America	Europe	Others	Total
Property, plant and equipment.....	¥20,972	¥4,938	¥1,306	¥1,239		¥28,456

	Millions of yen					
	2017					
	Japan	Asia	North America	Europe	Others	Total
Property, plant and equipment...	<b>¥21,552</b>	<b>¥4,105</b>	<b>¥1,127</b>	<b>¥1,259</b>	<b>¥593</b>	<b>¥28,639</b>

	Thousands of U.S. dollars					
	2017					
	Japan	Asia	North America	Europe	Others	Total
Property, plant and equipment...	<b>\$192,110</b>	<b>\$36,596</b>	<b>\$10,052</b>	<b>\$11,228</b>	<b>\$5,292</b>	<b>\$255,279</b>

### 13. Subsequent events

(1) Cash dividends

The following appropriations of unappropriated retained earnings were approved at the meeting of shareholders of the Company held on June 28, 2017.

The fiscal year ended March 31, 2017 dividend includes a commemorative dividend of ¥4 per share.

Cash dividends	Thousands of	
	Millions of yen	U.S. dollars
¥18 per share (applicable to the six-month period ended March 31, 2017).....	¥749	\$6,681

(2) Business combinations

The Company acquired shares of Korea Neturen Co., Ltd. on June 19, 2017, making it a subsidiary.

## Independent Auditor's Report

To The Board of Directors of Neturen Co., Ltd.

We have audited the accompanying consolidated financial statements of Neturen Co., Ltd. and its subsidiaries, which comprise the consolidated balance sheet as of March 31, 2017, the consolidated statements of income and comprehensive income, changes in net assets, and cash flows for the year then ended, and notes, comprising a summary of significant accounting policies and other explanatory information.

### *Management's Responsibility for the Consolidated Financial Statements*

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with generally accepted accounting principles in Japan, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

### *Auditor's Responsibility*

Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We conducted our audit in accordance with auditing standards generally accepted in Japan. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on our judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### *Opinion*

In our opinion, the consolidated financial statements present fairly, in all material respects, the consolidated financial position of Neturen Co., Ltd. and its subsidiaries as of March 31, 2017, and its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with accounting principles generally accepted in Japan.

### *Emphasis of Matter*

Without qualifying our opinion, we draw attention to Note 13 to the consolidated financial statements, the Company acquired shares of Korea Neturen Co., Ltd. on June 19, 2017.

### *Convenience Translations*

The accompanying consolidated financial statements as of and for the year ended March 31, 2017 have been translated into United States dollars solely for the convenience of the reader. We have audited the translation and, in our opinion, the consolidated financial statements expressed in Japanese yen have been translated into dollars on the basis set forth in Note2 of the notes to consolidated financial statements.



INOUE AUDIT CORPORATION

Tokyo, Japan

June 28, 2017

## CORPORATE DATA

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**Head Office:**

Oval Court Ohsaki Mark West 2-17-1, Higashi-gotanda, Shinagawa-ku, Tokyo, Japan

Tel:+81-3-3443-5441

Fax:+81-3-3449-3969

<http://www.k-neturen.co.jp/>

**Date of Establishment:**

May 15, 1946

**Paid-in Capital:**

¥6,418 million

**Common Stock:**

Authorized: 150,000,000 shares

Issued: 43,790,500 shares

Number of shareholders: 3,142

**Number of Employees:**

1,407 (Consolidated)

(As of March 31, 2017)

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**Directors and Corporate Auditors:****President (Representative Director)**

Shigeru Mizoguchi

**Managing Director**

Katsumi Omiya

Junichi Goya

**Director**

Tomokatsu Yasukawa

Tetsuji Murata

Takashi Suzuki

Nobumoto Ishiki

Yoshitaka Misaka

**Outside Director**

Yasuko Teraura

Mineo Hanai

**Standing Audit & Supervisory Board Member**

Hitoshi Inagaki

**Outside Audit & Supervisory Board Member**

Hiroshi Yoshimine

Takeshi Nakano

(As of June 28, 2017)