# Consolidated Financial Results for the Fiscal Year Ended March 31, 2023 [Japanese GAAP]



May 11, 2023

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Scheduled date of the ordinary general meeting of shareholders: June 28, 2023

Scheduled date of commencing dividend payments: June 29, 2023

Scheduled date of filing securities report: June 29, 2023

Availability of supplementary explanatory materials on annual financial results: Available

Availability of annual financial results briefing: Available (for institutional investors and analysts)

(Amounts of less than one million yen are rounded down.)

# 1. Consolidated Financial Results for the Fiscal Year Ended March 31, 2023 (April 1, 2022 - March 31, 2023)

(1) Consolidated Operating Results (% indicates changes from the previous corresponding period.)

	Net sales		Operating income		Ordinary ir	icome	Profit attributable to owners of parent	
Fiscal year ended	Million yen	%	Million yen	%	Million yen	%	Million yen	%
March 31, 2023	57,524	8.5	2,396	(35.3)	3,088	(30.1)	381	(85.8)
March 31, 2022	53,004	24.5	3,704	302.6	4,418	199.4	2,690	903.4

(Note) Comprehensive income: Fiscal year ended March 31, 2023: ¥3,118 million [(42.5%)]

Fiscal year ended March 31, 2022: ¥5,420 million [3	301.2%]
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	Basic earnings per share	Diluted earnings per share	Return on equity	Ratio of ordinary income to total assets	Ratio of operating income to net sales
Fiscal year ended	Yen	Yen	%	%	%
March 31, 2023	9.89	_	0.6	3.8	4.2
March 31, 2022	67.45	_	4.6	5.6	7.0

(Reference) Equity in earnings of affiliated companies:

Fiscal year ended March 31, 2023: ¥127 million Fiscal year ended March 31, 2022: ¥143 million

#### (2) Consolidated Financial Position

	Total assets	Net assets	Equity ratio	Net assets per share	
	Million yen	Million yen	%	Yen	
As of March 31, 2023	79,888	66,549	74.3	1,575.08	
As of March 31, 2022	82,003	66,859	72.7	1,494.67	

(Reference) Equity: As of March 31, 2023: ¥59,394 million As of March 31, 2022: ¥59,646 million

#### (3) Consolidated Cash Flows

	Cash flows from operating activities	Cash flows from investing activities	Cash flows from financing activities	Cash and cash equivalents at year-end
Fiscal year ended	Million yen	Million yen	Million yen	Million yen
March 31, 2023	3,888	(1,203)	(4,286)	16,911
March 31, 2022	6,335	(40)	(1,970)	18,099

#### 2. Dividends

	Annual dividends					Total		Ratio of
	1st quarter- end	2nd quarter- end	3rd quarter- end	Year- end	Total	dividends (annual)	ividends Payout ratio divid	
	Yen	Yen	Yen	Yen	Yen	Million yen	%	%
Fiscal year ended March 31, 2022	_	13.00	_	17.00	30.00	1,197	44.5	2.1
Fiscal year ended March 31, 2023	_	15.00	_	15.00	30.00	1,141	303.2	2.0
Fiscal year ending March 31, 2024 (Forecast)	_	24.00	_	24.00	48.00		90.5	

# 3. Consolidated Financial Results Forecast for the Fiscal Year Ending March 31, 2024 (April 1, 2023 - March 31, 2024)

(% indicates changes from the previous corresponding period.)

	Net sale	es	Operating income		Ordinary income		Profit attributable to owners of parent		Basic earnings per share
	Million yen	%	Million yen	%	Million yen	%	Million yen	%	Yen
First half	31,000	11.3	1,000	(28.2)	1,200	(40.9)	800	(34.5)	21.22
Full year	63,000	9.5	2,800	16.8	3,300	6.9	2,000	424.2	53.04

#### \* Notes:

(1) Changes in significant subsidiaries during the fiscal year under review: None
(Changes in specified subsidiaries resulting in changes in scope of consolidation)
Newly included: –
Excluded: –

(2) Changes in accounting policies, changes in accounting estimates and retrospective restatement 1) Changes in accounting policies due to the revision of accounting standards: None

2) Changes in accounting policies other than 1) above: None

3) Changes in accounting estimates: None

4) Retrospective restatement: None

(3) Total number of issued and outstanding shares (common shares)

1) Total number of issued and outstan	ding shares at the end of the year (including treasury shares):
March 31, 2023:	38,678,700 shares
March 31, 2022:	40,906,500 shares

2) Total number of treasury shares at the end of the year:

March 31, 2023:	970,011 shares
March 31, 2022:	1,000,118 shares

3) Average number of shares during the year:	
Year ended March 31, 2023:	38,560,052 shares
Year ended March 31, 2022:	39,892,858 shares

(Note) For the number of shares that form the basis for calculation of basic earnings per share (consolidated), please refer to 3. Consolidated Financial Statements and Primary Notes, (5) Notes to Consolidated Financial Statements, (Per share information) on page 18.

\* These consolidated financial results are outside the scope of audit by certified public accountants or an audit firm.

\* Explanation of the proper use of financial results forecast and other notes

(Notes on forward-looking statements, etc.)

The forward-looking statements contained in this document are based on judgments made in accordance with information available at the time of the release of this document and include many uncertain factors. Actual results may differ from these forecasts due to changes in business conditions and other factors.

For the assumptions used for the financial results forecast as well as precautions regarding the use of such forecast, please refer to "1. Overview of Operating Results, etc. (4) Future Outlook" on page 4 of the Attachments.

(Access to the materials for the annual financial results briefing session)

The annual financial results briefing session (for institutional investors and analysts) is scheduled for May 25, 2023. Supplementary materials for the financial results (materials for the annual financial results briefing session) will be disclosed via TDnet and on the Company's website following the briefing session.

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#### 1. Overview of Operating Results, etc.

#### (1) Overview of Operating Results for the Fiscal Year under Review

During the fiscal year under review, both the Japanese economy and global economy showed signs of recovery, achieving a good balance between the countermeasures against the novel coronavirus disease (COVID-19) and the social and economic activities. However, lockdowns in some cities in China and the resurgence of the disease due to the policy change afterward negatively affected the global economy and logistics. In addition, stagnant production due to the shortage of parts such as semiconductors was prolonged beyond expectation, and costs continued to increase due to soaring costs for materials such as steel, electricity costs, and logistics costs. Furthermore, the turmoil in the world economy over the situation in Ukraine and the drastic depreciation of yen due to the widening differences in interest rates between Japan and the United States have spurred soaring resource and energy prices, deteriorating the business environment of companies.

Under these circumstances, the Group has been enhancing its corporate value by promoting the basic policies set forth in its 15th medium-term management plan "Change!! New NETUREN 2023" (a plan covering the three years from April 2021 to March 2024). The basic policies of the 15th medium-term management plan are as follows:

(1) Establishing a profit base by further strengthening the competitiveness of core businesses and introducing new technologies, new products, and new businesses to the market;

(2) Improving our information development capabilities by promoting digitalization through the establishment of the N-DX (NETUREN Digital Transformation) system;

(3) Placing the SDGs at the center of management, promoting CO<sub>2</sub> reduction, and contributing to the creation of a sustainable society; and

(4) Producing human resources who can strengthen the Group's sales and marketing capabilities globally.

However, while orders from the civil engineering and construction industry, construction machinery industry, and machine tools industry have remained relatively strong, orders from the automobile industry have not reached a full-fledged recovery yet, despite the forecast to recover in the latter half of the year.

As a result, net sales for the fiscal year under review were a record high of \$57,524 million (up 8.5% year on year), affected by the revision of selling prices and the foreign currency exchanges on the financial results of consolidated subsidiaries overseas due to the depreciation of yen. Operating income was \$2,396 million (down 35.3% year on year), significantly affected by the soaring costs for materials and electricity, etc., being unable to fully offset the increased costs, despite the efforts for the revision of selling prices and the reduction of costs. Ordinary income was \$3,088 million (down 30.1% year on year) and profit attributable to owners of parent was \$381 million (down 85.8% year on year) mainly due to the recording of an impairment loss of \$1,852 million as extraordinary losses.

Results by business segment are as follows.

#### 1) Specialty Steel and Wire Products Division

Net sales of civil engineering and construction-related products increased year on year mainly due to strong orders and the successful transfer of the cost increase, such as material costs and electricity costs, to the selling price of civil engineering-related products. Net sales of automobiles-related products increased year on year due to the increased sales volume mainly overseas, the successful reflection of increased costs on selling prices, the depreciation of yen, and other factors. Net sales of construction equipment-related products increased year on year due to strong orders.

As a result, net sales were ¥36,870 million (up 18.2% year on year). Operating income was ¥986 million (down 25.1% year on year), due to the delays in the transfer of the cost increase in main construction-related products, reduced production by domestic automobile manufacturers due to the shortage in parts such as semiconductors, and the decline in productivity due to the unstable supply of some materials for construction machineries.

#### 2) Induction Heating Division

Net sales of induction heat treatment-related services decreased year on year. Though orders from the construction machinery industry and machine tools industry remained solid, orders from the automobile-related industry remained lower than expected due to the prolonged shortage of parts such as semiconductors, and the sales for the construction machinery industry and machine tools industry could not offset the decline of the orders from the automobile industry. Net sales of induction heating equipment and related services decreased year on year because sales for multiple projects were postponed to the next fiscal year due to the effects of the COVID-19 and the shortage of parts, while orders remained solid.

As a result, net sales were ¥20,514 million (down 5.3% year on year). Operating income was ¥1,353 million (down 41.9% year on year), mainly due to the manufacturing cost increase driven by the soaring electricity costs in induction heat treatment-related services, the low level of orders from the automobile-related customers beyond expectation, and the deterioration in production efficiency driven by the short-term fluctuation in orders.

#### 3) Others

This segment covers activities such as real estate leasing business that are not included in the reportable segments. Rental properties owned by the Company are stably contributing to the Company's business performance, albeit on a small scale.

As a result, net sales were ¥139 million (up 5.0% year on year), and operating income was ¥51 million (down 4.9% year on year).

#### (2) Overview of Financial Position for the Fiscal Year under Review

Total assets at the end of the fiscal year under review were ¥79,888 million (down 2.6% year on year). This was mainly due to a decrease in cash and deposits as a result of the purchase of treasury shares, and a decrease in property, plant and equipment as a result of recording an impairment loss, despite an increase in inventories.

Total liabilities at the end of the fiscal year under review were ¥13,338 million (down 11.9% year on year). This was mainly due to decreases in income taxes payable, and long-term borrowings.

Net assets at the end of the fiscal year under review were ¥66,549 million (down 0.5% year on year). This was mainly due to a decrease in retained earnings as a result of recording an impairment loss and proactively implementing the purchase of treasury shares, despite an increase in foreign currency translation adjustment due to the depreciation of yen.

As a result, the equity ratio as of the end of the fiscal year under review stood at 74.3%.

#### (3) Overview of Cash Flows for the Fiscal Year under Review

The balance of cash and cash equivalents (hereinafter, "cash") at the end of the fiscal year under review was  $\pm 16,911$  million (a decrease of  $\pm 1,188$  million from the end of the previous fiscal year), the breakdown of which is as follows.

#### (Cash Flows from Operating Activities)

Net cash provided by operating activities amounted to ¥3,888 million (¥6,335 million in net cash provided in the previous fiscal year).

This was mainly due to the recording of profit before income taxes of \$1,279 million and an impairment loss without cash outflow of \$1,852 million, and a decrease in trade receivables of \$888 million.

#### (Cash Flows from Investing Activities)

Net cash used in investing activities was ¥1,203 million (¥40 million in net cash used in the previous fiscal year).

This was mainly due to a purchase of property, plant and equipment of ¥1,240 million.

(Cash Flows from Financing Activities)

Net cash used in financing activities was ¥4,286 million (¥1,970 million in net cash used in the previous fiscal year).

This was mainly due to a purchase of treasury shares of \$1,500 million, dividends paid of \$1,254 million, and repayments of long-term borrowings of \$540 million.

	Fiscal years ended March 31						
	2019	2020	2021	2022	2023		
Equity ratio	72.2	73.8	74.4	72.7	74.3		
Equity ratio based on market value	45.1	37.7	32.1	28.8	32.8		
Interest-bearing debt to cash flow ratio	0.8	0.5	0.7	0.3	0.4		
Interest coverage ratio	109.7	167.5	107.4	145.4	65.6		

(Reference) Trends in cash flow-related indicators

(Notes) 1. Calculation method of each indicator

1) Equity ratio:

2) Equity ratio based on market value:

Total market value of shares (closing price of stock  $\times$  total

Equity / total assets

- 3) Interest-bearing debt to cash flow ratio:
- 4) Interest coverage ratio:

number of issued and outstanding shares) / total assets Interest-bearing debt / cash flow from operating activities Cash flow from operating activities / interest payments

2. Total market value of shares is calculated based on the number of issued and outstanding shares excluding treasury shares. Cash flow from operating activities is net cash provided by (used in) operating activities on the Consolidated Statements of Cash Flows. Interest-bearing debt refers to borrowings recorded on the Consolidated Balance Sheets. The amount of interest payments is the amount of interest expenses recorded on the Consolidated Statements of Income and Comprehensive Income.

#### (4) Future Outlook

Economic trends in Japan and overseas is expected to remain on a gradual recovery track with the relaxation of the restrictions on economic and social activities due to COVID-19. However, there are still concerns about production stagnation due to a shortage of parts such as semiconductors, cost increases due to soaring costs for materials such as steel, electricity costs, and logistics costs. Additionally, geopolitical risks such as the prolonged conflict in Ukraine, global inflation and financial instability may bring about the strong sense of stagnation.

Since it is expected that it will take some time for these concerns to be resolved, we anticipate that the unpredictable situation will continue for some time and that the business performance of the Group will be affected.

Under these circumstances, the Group revised the numerical targets of the 15th medium-term management plan "Change!! New NETUREN 2023" (a plan covering the three years from April 2021 to March 2024). For details, please refer to the "Notice Concerning Revisions to the 15th Medium-term Management Plan" announced today (May 11, 2023).

The Group will do its utmost to secure orders and further promote cost reduction measures and the transfer of the cost increase, such as material costs and electricity costs, to the selling price. Through these efforts, we forecast a record-high consolidated net sales of  $\pm 63,000$  million, operating income of  $\pm 2,800$  million, ordinary income of  $\pm 3,300$  million, and profit attributable to owners of parent of  $\pm 2,000$  million for the fiscal year ending March 31, 2024.

These forecasts are based on information presently available and include many uncertain factors. Actual results may differ from these forecasts due to changes in business conditions and other factors.

#### (5) Basic Policy on Profit Distribution and Dividends for the Current and Next Fiscal Years Dividends for the fiscal year ended March 31, 2023

In addition to its policy of maintaining stable dividends, the Company has a basic policy to distribute profits in accordance with its business performance and to make decisions on dividends, considering the business environment and financial conditions surrounding the Group.

As a general rule, the minimum amount of "stable dividends" is a dividend on equity (DOE) rate of 1.5%, and as for "distributing profits in accordance with business performance," the target is a consolidated payout ratio of at least 40%.

With regard to the year-end dividend (ordinary dividend) for the fiscal year ended March 31, 2023, though profit attributable to owners of parent significantly decreased due to an impairment loss, etc., operating income almost achieved the figures in the forecast announced on February 7, 2023. Under these circumstances, we propose a year-end dividend of \$15 per share, placing importance on shareholder returns and taking into comprehensive consideration its business performance, financial conditions, and other factors.

As a result, the total annual dividend, including the interim dividend of ¥15, will be ¥30.

#### Dividends for the fiscal year ending March 31, 2024

The Company has changed its dividend policy to be with a DOE rate of 3.0% or more, aiming for the "stable dividends" regardless of its business performance, under the basic policy of continuing stable distribution of dividends to shareholders, while seeking strategic investments toward growth and stable business management. For details, please refer to the "Notice Concerning Revision to Dividend Policy" announced today (May 11, 2023).

For the fiscal year ending March 31, 2024, there are uncertainties on our business environment. We, however, plan to pay an interim dividend of ¥24 per share and a year-end dividend of ¥24 per share, for a total annual dividend of ¥48 per share, based on the basic policy of the revised dividend policy.

#### 2. Basic Policy on Selection of Accounting Standards

The Group's policy for the time being is to prepare consolidated financial statements in accordance with accounting principles generally accepted in Japan (Japanese GAAP), taking into consideration the comparability of consolidated financial statements from period to period and from company to company.

With regard to the adoption of International Financial Reporting Standards (IFRS), the Group's policy is to respond appropriately in consideration of various domestic and international circumstances.

# 3. Consolidated Financial Statements and Primary Notes (1) Consolidated Balance Sheets

		(Million yen)
	As of March 31, 2022	As of March 31, 2023
Assets		
Current assets		
Cash and deposits	19,213	18,320
Notes and accounts receivable - trade, and contract assets	12,696	11,646
Electronically recorded monetary claims	2,954	3,364
Securities	338	158
Finished goods	1,170	1,459
Work in process	1,781	1,877
Raw materials and supplies	2,847	3,547
Other	1,773	2,198
Allowance for doubtful accounts	(52)	(189)
Total current assets	42,723	42,383
Non-current assets		
Property, plant and equipment		
Buildings and structures	21,938	22,466
Accumulated depreciation	(13,643)	(14,373)
Buildings and structures, net	8,295	8,093
Machinery, equipment and vehicles	51,147	50,959
Accumulated depreciation	(42,597)	(44,733)
Machinery, equipment and vehicles, net	8,549	6,225
Land	9,848	9,890
Leased assets	617	593
Accumulated depreciation	(141)	(201)
Leased assets, net	475	391
Construction in progress	627	560
Other	2,595	2,739
Accumulated depreciation	(2,324)	(2,414)
Other, net	271	325
Total property, plant and equipment	28,067	25,486
Intangible assets		
Leasehold interests in land	669	691
Other	108	113
Total intangible assets	778	805
Investments and other assets		
Investment securities	8,737	9,809
Long-term loans receivable	20	18
Retirement benefit asset	71	3
Deferred tax assets	135	110
Other	1,547	1,413
Allowance for doubtful accounts	(79)	(141)
Total investments and other assets	10,434	11,212
Total non-current assets	39,280	37,504
Total assets	82,003	79,888

(Million yen)

	As of March 31, 2022	As of March 31, 2023
Liabilities		
Current liabilities		
Notes and accounts payable – trade	3,755	3,913
Electronically recorded obligations – operating	3,451	3,367
Short-term borrowings	1,412	1,262
Lease obligations	69	66
Income taxes payable	974	172
Provision for bonuses	708	558
Provision for bonuses for directors (and other officers)	41	12
Provision for share awards for directors (and other officers)	-	8
Other	2,611	2,435
Total current liabilities	13,026	11,797
Non-current liabilities		
Long-term borrowings	738	138
Provision for share awards for directors (and other officers)	7	6
Lease obligations	429	408
Deferred tax liabilities	335	478
Retirement benefit liability	450	362
Other	156	146
Total non-current liabilities	2,117	1,540
 Total liabilities	15,144	13,338
——————————————————————————————————————		
Shareholders' equity		
Share capital	6,418	6,418
Capital surplus	2,407	1,627
Retained earnings	49,174	47,639
Treasury shares	(790)	(688)
Total shareholders' equity	57,209	54,997
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	1,327	1,868
Foreign currency translation adjustment	959	2,361
Remeasurements of defined benefit plans	150	167
Total accumulated other comprehensive income	2,436	4,397
Non-controlling interests	7,212	7,155
Total net assets	66,859	66,549
Total liabilities and net assets	82,003	79,888

# (2) Consolidated Statements of Income and Comprehensive Income

Consolidated Statements of Income

	For the fiscal year ended March 31, 2022	For the fiscal year ended March 31, 2023
Net sales	53,004	57,524
Cost of sales	41,712	47,279
Gross profit	11,292	10,245
Selling, general and administrative expenses		· · · · · ·
Selling expense	2,631	2,789
General and administrative expenses	4,956	5,059
Total selling, general and administrative expenses	7,588	7,848
Operating income	3,704	2,396
Non-operating income		· · · · · · · · · · · · · · · · · · ·
Interest income	71	79
Dividend income	96	146
Financial aid	29	15
Subsidy income	18	3
Insurance claim and dividend income	46	78
Share of profit of entities accounted for using equity method	143	127
Gain on sales of scraps	177	173
Foreign exchange gains	139	104
Other	59	69
Total non-operating income	782	797
Non-operating expenses		
Interest expenses	43	59
Provision of allowance for doubtful accounts	0	28
Depreciation of inactive non-current assets	6	4
Other	18	12
Total non-operating expenses	68	105
Ordinary income	4,418	3,088
Extraordinary income		
Gain on sales of non-current assets	22	21
Gain on sales of investment securities	214	7
Insurance claim income	1	5
Subsidy income	72	17
Other	12	—
Total extraordinary income	322	51
Extraordinary losses		
Loss on sales of non-current assets	0	-
Loss on retirement of non-current assets	13	8
Impairment loss	241	1,852
Other	17	
Total extraordinary losses	273	1,860

		(Million yen)
	For the fiscal year ended March 31, 2022	For the fiscal year ended March 31, 2023
Profit before income taxes	4,467	1,279
Income taxes – current	1,245	595
Income taxes – deferred	96	(33)
Total income taxes	1,342	562
Profit	3,125	716
Profit attributable to:		
Profit attributable to owners of parent	2,690	381
Profit attributable to non-controlling interests	434	335
Other comprehensive income		
Valuation difference on available-for-sale securities	(524)	475
Foreign currency translation adjustment	1,921	1,502
Remeasurements of defined benefit plans, net of tax	31	16
Share of other comprehensive income of entities accounted for using equity method	867	406
Total other comprehensive income	2,295	2,401
Comprehensive income	5,420	3,118
Comprehensive income attributable to:		
Comprehensive income attributable to owners of parent	4,319	2,341
Comprehensive income attributable to non-controlling interests	1,101	776

# (3) Consolidated Statements of Changes in Equity

Fiscal year ended March 31, 2022 (from April 1, 2021 to March 31, 2022)

(Million yen)

		S	hareholders' equity	ý	
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity
Balance at March 31, 2021	6,418	4,698	47,415	(3,106)	55,425
Cumulative effects of changes in accounting policies			(53)		(53)
Restated balance	6,418	4,698	47,361	(3,106)	55,371
Changes of items during period					
Dividends of surplus			(877)		(877)
Profit attributable to owners of parent			2,690		2,690
Purchase of treasury shares				(0)	(0)
Disposal of treasury shares		(9)		35	25
Cancellation of treasury shares		(2,280)		2,280	-
Transfer from retained earnings to capital surplus					_
Change in ownership interest of parent due to transactions with non-controlling interests					_
Capital increase of consolidated subsidiaries					_
Net changes in items other than shareholders' equity					
Total changes of items during period	_	(2,290)	1,813	2,315	1,838
Balance at March 31, 2022	6,418	2,407	49,174	(790)	57,209

	Accum	Accumulated other comprehensive income				
	Valuation difference on available-for- sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Non- controlling interests	Total net assets
Balance at March 31, 2021	1,141	(452)	118	807	6,481	62,714
Cumulative effects of changes in accounting policies						(53)
Restated balance	1,141	(452)	118	807	6,481	62,660
Changes of items during period						
Dividends of surplus						(877)
Profit attributable to owners of parent						2,690
Purchase of treasury shares						(0)
Disposal of treasury shares						25
Cancellation of treasury shares						_
Transfer from retained earnings to capital surplus						_
Change in ownership interest of parent due to transactions with non-controlling interests						_
Capital increase of consolidated subsidiaries						_
Net changes in items other than shareholders' equity	185	1,411	31	1,629	731	2,360
Total changes of items during period	185	1,411	31	1,629	731	4,198
Balance at March 31, 2022	1,327	959	150	2,436	7,212	66,859

Fiscal vear ended March 31, 2023	(from April 1, 2022 to March 31, 2023)
<b>j</b>	

(Million yen)

					(withint year	
	Shareholders' equity					
	Share capital	Capital surplus	Retained earnings	Treasury shares	Total shareholders' equity	
Balance at March 31, 2022	6,418	2,407	49,174	(790)	57,209	
Cumulative effects of changes in accounting policies					_	
Restated balance	6,418	2,407	49,174	(790)	57,209	
Changes of items during period						
Dividends of surplus			(1,254)		(1,254)	
Profit attributable to owners of parent			381		381	
Purchase of treasury shares				(1,500)	(1,500)	
Disposal of treasury shares		(2)		22	20	
Cancellation of treasury shares		(1,580)		1,580	-	
Transfer from retained earnings to capital surplus		661	(661)		_	
Change in ownership interest of parent due to transactions with non-controlling interests		151			151	
Capital increase of consolidated subsidiaries		(11)			(11)	
Net changes in items other than shareholders' equity						
Total changes of items during period	-	(780)	(1,534)	102	(2,212)	
Balance at March 31, 2023	6,418	1,627	47,639	(688)	54,997	

	Accun	Accumulated other comprehensive income				
	Valuation difference on available-for- sale securities	Foreign currency translation adjustment	Remeasurements of defined benefit plans	Total accumulated other comprehensive income	Non- controlling interests	Total net assets
Balance at March 31, 2022	1,327	959	150	2,436	7,212	66,859
Cumulative effects of changes in accounting policies						_
Restated balance	1,327	959	150	2,436	7.212	66,859
Changes of items during period	1,527	,,,	150	2,150	7,212	00,009
Dividends of surplus						(1,254)
Profit attributable to owners of parent						381
Purchase of treasury shares						(1,500)
Disposal of treasury shares						20
Cancellation of treasury shares						_
Transfer from retained earnings to capital surplus						-
Change in ownership interest of parent due to transactions with non-controlling interests						151
Capital increase of consolidated subsidiaries						(11)
Net changes in items other than shareholders' equity	541	1,402	16	1,960	(56)	1,903
Total changes of items during period	541	1,402	16	1,960	(56)	(309)
Balance at March 31, 2023	1,868	2,361	167	4,397	7,155	66,549

# (4) Consolidated Statements of Cash Flows

	For the fiscal year ended March 31, 2022	For the fiscal year ended March 31, 2023
sh flows from operating activities:		
Profit before income taxes	4,467	1,27
Depreciation	2,954	2,70:
Impairment loss	241	1,852
Amortization of goodwill	4	-
Increase (decrease) in allowance for doubtful accounts	7	190
Increase (decrease) in provision for bonuses	8	(15)
Decrease (increase) in retirement benefit asset	17	74
Increase (decrease) in retirement benefit liability	(66)	(6.
Interest and dividend income	(167)	(22)
Interest expenses	43	5
Foreign exchange losses (gains)	(184)	(14
Share of loss (profit) of entities accounted for using equity method	(143)	(12
Loss (gain) on sales of property, plant and equipment	(6)	(2
Loss (gain) on disposal of property, plant and equipment	13	
Loss (gain) on sales of intangible assets	(15)	
Loss (gain) on sales of investment securities	(214)	(
Decrease (increase) in trade receivables	(903)	88
Decrease (increase) in inventories	(907)	(82
Increase (decrease) in trade payables	1,303	(1
Increase (decrease) in accrued consumption taxes	178	(41
Other, net	119	25
Subtotal	6,751	5,32
Interest and dividend income received	203	28
Interest paid	(47)	(4
Income taxes (paid) refund	(571)	(1,66
Net cash provided by (used in) operating activities	6,335	3,88
sh flows from investing activities:		-,
Payments into time deposits	(1,432)	(1,36
Proceeds from withdrawal of time deposits	1,832	1,41
Purchase of securities	(48)	-,
Proceeds from redemption of securities	-	5
Purchase of property, plant and equipment	(983)	(1,24
Proceeds from sales of property, plant and equipment	106	2
Purchase of intangible assets	(23)	(4
Proceeds from sales of intangible assets	52	(
Purchase of investment securities	(4)	(
Proceeds from sales and redemption of investment securities	556	3
Loan advances	(5)	(1
Collection of loans receivable	14	,
Purchase of long-term prepaid expenses	(80)	(3
Other, net	(24)	(2
Net cash provided by (used in) investing activities	(40)	(1,20

		(Million yen)
	For the fiscal year ended	For the fiscal year ended
	March 31, 2022	March 31, 2023
Cash flows from financing activities:		
Proceeds from short-term borrowings	1,688	1,602
Repayments of short-term borrowings	(1,788)	(1,838)
Proceeds from long-term borrowings	10	_
Repayments of long-term borrowings	(541)	(540)
Purchase of treasury shares	(0)	(1,500)
Dividends paid	(877)	(1,254)
Dividends paid to non-controlling interests	(370)	(629)
Purchase of shares of subsidiaries not resulting in change in scope of consolidation	_	(65)
Other, net	(90)	(61)
Net cash provided by (used in) financing activities	(1,970)	(4,286)
Effect of exchange rate change on cash and cash equivalents	465	413
Net increase (decrease) in cash and cash equivalents	4,790	(1,188)
Cash and cash equivalents at beginning of period	13,309	18,099
Cash and cash equivalents at end of period	18,099	16,911

(5) Notes to Consolidated Financial Statements

(Notes on going concern assumption) Not applicable.

(Segment information, etc.)

[Segment information]

1 Overview of reportable segments

The Company's reportable segments are components within the Company for which discrete financial information is available and are regularly reviewed by the Company's Board of Directors for the purpose of determining the allocation of management resources and evaluating performance.

The Company adopted a business division system centered on two business divisions, the "Specialty Steel and Wire Products Division" and "Induction Heating Division." Each business division cooperates with organizations such as the Administrative Headquarters and the Business Planning and Development Headquarters and formulates comprehensive strategies for domestic and overseas businesses in relation to the products and services it handles and carries out business activities accordingly. In addition, our affiliated companies operate their businesses under each business division.

Therefore, the Group is comprised of segments that are classified according to products and services based on its business divisions. The reportable segments of the Group are "Specialty Steel and Wire Products Division" and "Induction Heating Division."

"Specialty Steel and Wire Products Division" manufactures PC steel bars, deformed PC steel bars and shear reinforcement for civil engineering and construction, high-strength spring steel wire (ITW) mainly used for suspension springs for automobiles and two-wheeled vehicles, and automotive parts and construction machine parts, etc. "Induction Heating Division" is not only engaged in induction heat treatment service of critical safety parts for automobiles and machining equipment, etc., but also manufactures induction heating equipment for each industrial field.

2 Calculation methods of net sales, profit (loss), assets, liabilities and other items by reportable segment Reportable segment profit consists of figures based on operating income (after amortization of goodwill). Inter-segment net sales and transfers are based on market price. 3 Information on the amount of net sales, profit (loss), assets, liabilities and other items by reportable segment For the fiscal year ended March 31, 2022 (from April 1, 2021 to March 31, 2022)

-	· · · · · · · · · · · · · · · · · · ·	-			(Million yen)
		Reportable segmen			
	Specialty Steel and Wire Products Division	Induction Heating Division	Total	Other (Note)	Total
Net Sales					
Net sales to external customers	31,205	21,666	52,872	132	53,004
Inter-segment net sales or transfers	-	39	39	_	39
Total	31,205	21,705	52,911	132	53,044
Segment profit	1,317	2,327	3,644	54	3,698
Segment assets	30,205	27,556	57,761	1,686	59,448
Other items					
Depreciation	1,325	1,614	2,939	14	2,954
Increase in property, plant and equipment and intangible assets	813	484	1,298	20	1,318

(Note) The "Other" category represents business segments that are not included in the reportable segments, and covers activities such as real estate leasing business.

For the fiscal year ended March 31, 2023 (from April 1, 2022 to March 31, 2023)

Tor the fiscal year chucu March 5	1, 2025 (1101174	pm 1, 2022 to W	aren 51, 2025)		(Million yen)
		Reportable segmen			
	Specialty Steel and Wire Products Division	Induction Heating Division	Total	Other (Note)	Total
Net Sales					
Net sales to external customers	36,870	20,514	57,385	139	57,524
Inter-segment net sales or transfers	-	39	39	_	39
Total	36,870	20,554	57,424	139	57,564
Segment profit	986	1,353	2,340	51	2,391
Segment assets	30,917	27,086	58,003	1,655	59,659
Other items					
Depreciation	1,208	1,484	2,692	13	2,705
Increase in property, plant and equipment and intangible assets	616	633	1,249	37	1,286

(Note) The "Other" category represents business segments that are not included in the reportable segments, and covers activities such as real estate leasing business.

4 Difference between the total amount of reportable segments and the amount recorded in the consolidated financial statements as well as main components of the differences (items in relation to adjustment of differences)

		(Million yen)
Net Sales	For the fiscal year ended March 31, 2022	For the fiscal year ended March 31, 2023
Total amount of reportable segment	52,911	57,424
Net sales in "Other" category	132	139
Elimination of intersegment transactions	(39)	(39)
Net sales in consolidated financial statements	53,004	57,524

		(Million yen)
Profit	For the fiscal year ended March 31, 2022	For the fiscal year ended March 31, 2023
Total amount of reportable segment	3,644	2,340
Profit in "Other" category	54	51
Elimination of intersegment transactions	5	4
Operating income in consolidated financial statements	3,704	2,396

		(Million yen)
Assets	As of March 31, 2022	As of March 31, 2023
Total amount of reportable segment	57,761	58,003
Assets in "Other" category	1,686	1,655
Corporate assets (Note)	22,579	20,253
Elimination of intersegment transactions	(25)	(24)
Total assets in consolidated financial statements	82,003	79,888

(Note)Corporate assets mainly consist of cash and deposits of the parent company, long-term investment funds (investment securities), and assets related to the administrative departments of the Company, all of which do not belong to the reportable segments.

(Million yen)							lion yen)	
	Total amount of reportable segment		()ther Adjustment		stment	Amount recorded in consolidated financia statements		
Other items	For the	For the	For the	For the	For the	For the	For the	For the
Other items	fiscal year	fiscal year	fiscal year	fiscal year	fiscal year	fiscal year	fiscal year	fiscal year
	ended	ended	ended	ended	ended	ended	ended	ended
	March 31,	March 31,	March 31,	March 31,	March 31,	March 31,	March 31,	March 31,
	2022	2023	2022	2023	2022	2023	2022	2023
Depreciation	2,939	2,692	14	13	0	(0)	2,954	2,705
Increase in property, plant and equipment and intangible assets	1,298	1,249	20	37	58	9	1,377	1,296

(Note) The adjustment amounts for increase in property, plant and equipment and intangible assets mainly consist of the amount of capital expenditure related to the administrative departments that do not belong to the reportable segments.

### [Information on impairment loss on non-current assets by reportable segment] For the fiscal year ended March 31, 2022 (from April 1, 2021 to March 31, 2022)

					(Million yen)
	]	Reportable segmen	t		
	Specialty Steel and Wire Products Division	Induction Heating Division	Total	Other (Note)	Total
Impairment loss	_	241	241	_	241

(Note) The "Other" category represents business segments that are not included in the reportable segments, and covers activities such as real estate leasing business.

#### For the fiscal year ended March 31, 2023 (from April 1, 2022 to March 31, 2023)

		1 /			(Million yen)
	]	Reportable segment	t		
	Specialty Steel and Wire Products Division	Induction Heating Division	Total	Other (Note)	Total
Impairment loss	413	1,438	1,852	_	1,852

(Note) The "Other" category represents business segments that are not included in the reportable segments, and covers activities such as real estate leasing business.

[Information on amortization of goodwill and balance of unamortized goodwill by reportable segment] For the fiscal year ended March 31, 2022 (from April 1, 2021 to March 31, 2022)

(Million yen)

(N.C.11)

					(initiation jen)
Reportable segment					
	Specialty Steel and Wire Products Division	Induction Heating Division	Total	Other (Note)	Total
Amortization for the current period	-	4	4	_	4
Balance at end of period	-	_	_	_	_

(Note) The "Other" category represents business segments that are not included in the reportable segments, and covers activities such as real estate leasing business.

For the fiscal year ended March 31, 2023 (from April 1, 2022 to March 31, 2023) Not applicable.

(Per share information)

	For the fiscal year ended March 31, 2022	For the fiscal year ended March 31, 2023
Net assets per share	¥1,494.67	¥1,575.08
Basic earnings per share	¥67.45	¥9.89

(Notes) 1. Diluted earnings per share are not provided, as there are no dilutive shares.

2. The basis for calculation of basic earnings per share is as follows:

	For the fiscal year ended March 31, 2022	For the fiscal year ended March 31, 2023	
Basic earnings per share			
Profit attributable to owners of parent (Million yen)	2,690	381	
Amount not attributed to common shareholders (Million yen)	_	_	
Profit attributable to owners of parent related to common shares (Million yen)	2,690	381	
Average number of shares outstanding during the fiscal year (Shares)	39,892,858	38,560,052	

(Significant subsequent events) Not applicable.