Consolidated Financial Results for the Fiscal Year Ended March 31, 2022 [Japanese GAAP]



May 12, 2022

Company name: Neturen Co., Ltd. Stock exchange listing: Tokyo Stock Exchange

Code number: 5976

URL: https://www.k-neturen.co.jp/

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Scheduled date of the ordinary general meeting of shareholders: June 28, 2022

Scheduled date of commencing dividend payments: June 29, 2022

Scheduled date of filing securities report: June 29, 2022

Availability of supplementary explanatory materials on annual financial results: Available

Schedule of annual financial results briefing session: Scheduled (for institutional investors and analysts)

(Amounts of less than one million yen are rounded down.) **1. Consolidated Financial Results for the Fiscal Year Ended March 31, 2022 (April 1, 2021 - March 31, 2022)**

| (1) Consolidated Oper | ating Results | | (% indi | cates chai | nges from the previous corresponding period.) | | | | |
|-----------------------|---------------|--------|------------------|------------|---|--------|------------------------|-------|--|
| | Net sales | | Not color | | Ordinary in | aomo | Profit attributable to | | |
| | Inct sale | -5 | Operating income | | Ordinary income | | owners of parent | | |
| Fiscal year ended | Million yen | % | Million yen | % | Million yen | % | Million yen | % | |
| March 31, 2022 | 53,004 | 24.5 | 3,704 | 302.6 | 4,418 | 199.4 | 2,690 | 903.4 | |
| March 31, 2021 | 42,567 | (12.8) | 920 | (55.9) | 1,475 | (28.8) | 268 | 7.0 | |

(Note) Comprehensive income: Fiscal year ended March 31, 2022: ¥5,420 million [301.2%]

Fiscal year ended March 31, 2021: ¥1,351 million [-%]

| | Basic earnings per share | Diluted earnings per share | Return on equity | Ratio of ordinary income to total assets | Ratio of operating income to net sales |
|-------------------|-----------------------------|----------------------------------|------------------|--|---|
| Fiscal year ended | Yen | Yen | % | % | % |
| March 31, 2022 | 67.45 | — | 4.6 | 5.6 | 7.0 |
| March 31, 2021 | 6.59 | | 0.5 | 1.9 | 2.2 |

(Reference) Equity in earnings of affiliated companies:

Fiscal year ended March 31, 2022: ¥143 million Fiscal year ended March 31, 2021: ¥118 million

(2) Consolidated Financial Position

| | Total assets | Net assets | Equity ratio | Net assets per share |
|----------------------|--------------|-------------|--------------|----------------------|
| | Million yen | Million yen | % | Yen |
| As of March 31, 2022 | 82,003 | 66,859 | 72.7 | 1,494.67 |
| As of March 31, 2021 | 75,574 | 62,714 | 74.4 | 1,410.69 |

(Reference) Equity: As of March 31, 2022: ¥59,646 million As of March 31, 2021: ¥56,233 million

(3) Consolidated Cash Flows

| | Cash flows from operating activities | Cash flows from investing activities | Cash flows from financing activities | Cash and cash equivalents at year-end |
|-------------------|--------------------------------------|--------------------------------------|--------------------------------------|---|
| Fiscal year ended | Million yen | Million yen | Million yen | Million yen |
| March 31, 2022 | 6,335 | (40) | (1,970) | 18,099 |
| March 31, 2021 | 3,969 | (758) | (1,595) | 13,309 |

2. Dividends

| | | An | nual divide | nds | | Total | | Ratio of |
|--|------------------------|------------------------|------------------------|--------------|-------|-----------------------|--------------------------------|--|
| | 1st quarter- end | 2nd quarter- end | 3rd quarter- end | Year- end | Total | dividends (annual) | Payout ratio (consolidated) | dividends to net assets (consolidated) |
| | Yen | Yen | Yen | Yen | Yen | Million yen | % | % |
| Fiscal year ended March 31, 2021 | — | 5.00 | _ | 9.00 | 14.00 | 563 | 212.4 | 1.0 |
| Fiscal year ended March 31, 2022 | _ | 13.00 | _ | 17.00 | 30.00 | 1,197 | 44.5 | 2.1 |
| Fiscal year ending March 31, 2023 (Forecast) | _ | 15.00 | _ | 15.00 | 30.00 | | 49.9 | |

3. Consolidated Financial Results Forecast for the Fiscal Year Ending March 31, 2023 (April 1, 2022 - March 31, 2023)

(% indicates changes from the previous corresponding period.)

| | Net sale | es | Operating i | ncome | Ordinary i | ncome | Profit attri to owne parer | rs of | Basic earnings per share |
|------------|-------------|------|-------------|-------|-------------|--------|----------------------------------|--------|--------------------------|
| | Million yen | % | Million yen | % | Million yen | % | Million yen | % | Yen |
| First half | 29,000 | 18.9 | 1,700 | (7.1) | 1,900 | (11.5) | 1,100 | (18.9) | 27.57 |
| Full year | 60,000 | 13.2 | 3,600 | (2.8) | 4,200 | (4.9) | 2,400 | (10.8) | 60.14 |

* Notes:

(1) Changes in significant subsidiaries during the fiscal year under review: None
(Changes in specified subsidiaries resulting in changes in scope of consolidation)
Newly included: –
Excluded: –

(2) Changes in accounting policies, changes in accounting estimates and retrospective restatement 1) Changes in accounting policies due to the revision of accounting standards: Yes

2) Changes in accounting policies other than 1) above: None

3) Changes in accounting estimates: None

4) Retrospective restatement: None

(3) Total number of issued and outstanding shares (common shares)

| 1) Total number of issued and outstandi | ng shares at the end of the year (including treasury shares): |
|---|---|
| March 31, 2022: | 40,906,500 shares |
| March 31, 2021: | 43,790,500 shares |

2) Total number of treasury shares at the end of the year:

| March 31, 2022: | 1,000,118 shares |
|-----------------|------------------|
| March 31, 2021: | 3,928,280 shares |
| | |

| 3) Average number of shares during the year: | |
|--|-------------------|
| Year ended March 31, 2022: | 39,892,858 shares |
| Year ended March 31, 2021: | 40,686,347 shares |

(Note) For the number of shares that form the basis for calculation of basic earnings per share (consolidated), please refer to 3. Consolidated Financial Statements and Primary Notes, (5) Notes to Consolidated Financial Statements, (Per share information) on page 20.

* These consolidated financial results are outside the scope of audit by certified public accountants or an audit firm.

* Explanation of the proper use of financial results forecast and other notes

(Notes on forward-looking statements, etc.)

The forward-looking statements contained in this document are based on judgments made in accordance with information available at the time of the release of this document and include many uncertain factors. Actual results may differ from these forecasts due to changes in business conditions and other factors.

For the assumptions used for the financial results forecast as well as precautions regarding the use of such forecast, please refer to "1. Overview of Operating Results, etc. (4) Future Outlook" on page 4 of the Attachments.

(Access to the materials for the annual financial results briefing session)

The annual financial results briefing session (for institutional investors and analysts) is scheduled for May 25, 2022. Supplementary materials for the financial results (materials for the annual financial results briefing session) will be disclosed via TDnet and on the Company's website following the briefing session.

Table of Contents - Attachments

| 1. Overview of Operating Results, etc. | 2 |
|---|----|
| (1) Overview of Operating Results for the Fiscal Year under Review | 2 |
| (2) Overview of Financial Position for the Fiscal Year under Review | 3 |
| (3) Overview of Cash Flows for the Fiscal Year under Review | 3 |
| (4) Future Outlook | 4 |
| (5) Basic Policy on Profit Distribution and Dividends for the Current and Next Fiscal Years | 5 |
| 2. Basic Policy on Selection of Accounting Standards | 5 |
| 3. Consolidated Financial Statements and Primary Notes | |
| (1) Consolidated Balance Sheets | 6 |
| (2) Consolidated Statements of Income and Comprehensive Income | |
| (3) Consolidated Statements of Changes in Equity | 10 |
| (4) Consolidated Statements of Cash Flows | 12 |
| (5) Notes to Consolidated Financial Statements | |
| (Notes on going concern assumption) | |
| (Changes in accounting policies) | |
| (Segment information, etc.) | 16 |
| (Per share information) | 20 |
| (Significant subsequent events) | 20 |
| | |

1. Overview of Operating Results, etc.

(1) Overview of Operating Results for the Fiscal Year under Review

During the fiscal year under review, the Japanese economy gradually began to recover from the economic stagnation due to the novel coronavirus disease (COVID-19). However, the outlook remains uncertain with rampant new mutant viruses, although vaccination rollout has progressed. In addition, stagnant production activities due to tight supply and demand of parts such as semiconductors and soaring steel prices affected corporate activities. Furthermore, Russia's invasion of Ukraine has been causing great turmoil in the world economy.

Under these circumstances, the Group has been enhancing its corporate value by promoting the basic polices set forth in its 15th medium-term management plan "Change!! New NETUREN 2023" (a plan covering the three years from April 2021 to March 2024). The basic policies of the 15th medium-term management plan are as follows:

(1) Establishing a profit base by further strengthening the competitiveness of core businesses and introducing new technologies, new products, and new businesses to the market;

(2) Improving our information development capabilities by promoting digitalization through the establishment of the N-DX (NETUREN Digital Transformation) system;

(3) Placing the SDGs at the center of management, promoting CO2 reduction, and contributing to the creation of a sustainable society; and

(4) Producing human resources who can strengthen the Group's sales and marketing capabilities globally.

In addition, the Group has done its utmost to secure orders and further promoted the cost reduction measures that have been developed under the circumstances of the spread of COVID-19.

As a result, net sales for the fiscal year under review were \$53,004 million (up 24.5% year on year), operating income was \$3,704 million (up 302.6% year on year), ordinary income was \$4,418 million (up 199.4% year on year) and profit attributable to owners of parent was \$2,690 million (up 903.4% year on year).

The "Accounting Standard for Revenue Recognition" (ASBJ Statement No. 29, March 31, 2020) and other standards have been applied from the beginning of the fiscal year under review. For details, please refer to 3. Consolidated Financial Statements and Primary Notes, (5) Notes to Consolidated Financial Statements, (Changes in accounting policies).

Results by business segment are as follows.

1) Specialty Steel and Wire Products Division

Net sales of civil engineering and construction-related products increased year on year due to strong construction demand, etc.

Net sales of automobiles-related products increased year on year following recovery from the global market slowdown in the automotive industry.

Net sales of construction equipment-related products increased year on year, mainly due to increased sales volume in Japan.

As a result, net sales were ¥31,205 million (up 27.2% year on year) and operating income was ¥1,317 million (up 92.2% year on year).

2) Induction Heating Division

Net sales of induction heat treatment-related services increased year on year due to the recovery in orders from industries such as machine tools and construction machinery.

Net sales of induction heating equipment and related services increased year on year because demand in capital investment remained on a recovery trend.

As a result, net sales were ¥21,666 million (up 21.1% year on year) and operating income was ¥2,327 million (up 1,267.7% year on year).

3) Others

This segment covers activities such as real estate leasing business that are not included in the reportable segments.

Rental properties owned by the Company are stably contributing to the Company's business performance, albeit on a small scale.

As a result, net sales were ¥132 million (up 1.2% year on year), and operating income was ¥54 million (down 5.7% year on year).

(2) Overview of Financial Position for the Fiscal Year under Review

Total assets at the end of the fiscal year under review were $\frac{1}{2}$ 82,003 million (up 8.5% year on year). This was mainly due to increases in cash and deposits and trade receivables, despite a decrease in non-current assets.

Total liabilities at the end of the fiscal year under review were ¥15,144 million (up 17.8% year on year). This was mainly due to increases in trade payables and income taxes payable and decreases in borrowings. Net assets at the end of the fiscal year under review were ¥66,859 million (up 6.6% year on year). This

was mainly due to an increase in retained earnings as a result of improved profit and an increase in foreign currency translation adjustment.

As a result, the equity ratio as of the end of the fiscal year under review stood at 72.7%.

(3) Overview of Cash Flows for the Fiscal Year under Review

The balance of cash and cash equivalents (hereinafter, "cash") at the end of the fiscal year under review was \$18,099 million (an increase of \$4,790 million from the end of the previous fiscal year), the breakdown of which is as follows.

(Cash Flows from Operating Activities)

Net cash provided by operating activities amounted to ¥6,335 million (¥3,969 million in net cash provided in the previous fiscal year).

This was mainly due to the recording of profit before income taxes of ¥4,467 million, and an increase in in trade payables of ¥1,303 million.

(Cash Flows from Investing Activities)

Net cash used in investing activities was ¥40 million (¥758 million in net cash used in the previous fiscal year). This was mainly due to proceeds from sales and redemption of investment securities of ¥556 million,

despite purchase of property, plant and equipment of ¥983 million.

(Cash Flows from Financing Activities)

Net cash used in financing activities was ¥1,970 million (¥1,595 million in net cash used in the previous fiscal year).

This was mainly due to Repayments of long-term borrowings of ¥541 million, and dividends paid of ¥877 million.

| | | Fiscal years ended March 31 | | | |
|--|-------|-----------------------------|-------|-------|-------|
| | 2018 | 2019 | 2020 | 2021 | 2022 |
| Equity ratio | 72.8 | 72.2 | 73.8 | 74.4 | 72.7 |
| Equity ratio based on market value | 54.4 | 45.1 | 37.7 | 32.1 | 28.8 |
| Interest-bearing debt to cash flow ratio | 0.3 | 0.8 | 0.5 | 0.7 | 0.3 |
| Interest coverage ratio | 170.6 | 109.7 | 167.5 | 107.4 | 145.4 |

(Reference) Trends in cash flow-related indicators

(Notes) 1. Calculation method of each indicator

1) Equity ratio:

2) Equity ratio based on market value:

Equity / total assets

3) Interest-bearing debt to cash flow ratio:4) Interest coverage ratio:

Total market value of shares (closing price of stock × total number of issued and outstanding shares) / total assets Interest-bearing debt / cash flow from operating activities Cash flow from operating activities / interest payments

2. Total market value of shares is calculated based on the number of issued and outstanding shares excluding treasury shares. Cash flow from operating activities is net cash provided by (used in) operating activities on the Consolidated Statements of Cash Flows. Interest-bearing debt refers to borrowings recorded on the Consolidated Balance Sheets. The amount of interest payments is the amount of interest expenses recorded on the Consolidated Statements of Income and Comprehensive Income.

(4) Future Outlook

It is expected that economic trends in Japan and overseas will remain on a gradual recovery track. However, it is difficult to foresee the impact of COVID-19 on the economy in the future with no time frame for the end of the disease in sight, and lockdowns in some cities in China has begun to disrupt production and logistics.

Additionally, there are still concerns about production stagnation due to a shortage of parts such as semiconductors, cost increases due to soaring material costs such as steel materials, electricity costs and logistic costs. Furthermore, the turmoil in the world economy over the situation in Ukraine has spurred soaring resource and energy prices, deteriorating the business environment of companies. Since it is expected that it will take some time for these concerns to be resolved, we anticipate that the unpredictable situation will continue for some time and that the business performance of the Group will be affected.

Under these circumstances, the Group will do its utmost to secure orders and further promote cost reduction measures and the transfer of the cost increase, such as material cost, to the selling price. Through these efforts, we forecast consolidated net sales of \$60,000 million, operating income of \$3,600 million, ordinary income of \$4,200 million, and profit attributable to owners of parent of \$2,400 million for the fiscal year ending March 31, 2023.

In addition, the Group will enhance our corporate value by promoting the basic polices set forth in its 15th medium-term management plan "Change!! New NETUREN 2023" (a plan covering the three years from April 2021 to March 2024).

These forecasts are based on information presently available and include many uncertain factors. Actual results may differ from these forecasts due to changes in business conditions and other factors.

(5) Basic Policy on Profit Distribution and Dividends for the Current and Next Fiscal Years Dividends for the fiscal year ended March 31, 2022

In addition to its policy of maintaining stable dividends, the Company has a basic policy to distribute profits in accordance with its business performance and to make decisions on dividends, considering the business environment and financial conditions surrounding the Group.

As a general rule, the minimum amount of "stable dividends" is a dividend on equity (DOE) rate of 1.5%, and as for "distributing profits in accordance with business performance," the target is a consolidated payout ratio of at least 40%.

In the past, although the minimum amount of "stable dividends" was ¥10 per year, we have changed it from the current fiscal year with the aim of strengthening the profit structure to secure earnings, further enhancing shareholder returns, and continuously improving the return on assets (ROA) and return on equity (ROE) (Announced on November 5, 2021). In this way, we will meet the expectations of our shareholders and become an attractive company in which shareholders will hold our shares over the medium to long term.

With regard to the year-end dividend (ordinary dividend) for the fiscal year ended March 31, 2022, we propose a year-end dividend of ¥17 per share, taking into consideration consolidated business results and other factors comprehensively based on the above dividend policy.

As a result, the total annual dividend, including the interim dividend of ¥13, will be ¥30.

Dividends for the fiscal year ending March 31, 2023

For the fiscal year ending March 31, 2023, there are uncertainties such as the impact of COVID-19 on our business performance. We, however, plan to pay an interim dividend of ± 15 per share and a year-end dividend of ± 15 per share, for a total annual dividend of ± 30 per share, based on our financial results forecast and our stance of focusing on returning profits to shareholders.

2. Basic Policy on Selection of Accounting Standards

The Group's policy for the time being is to prepare consolidated financial statements in accordance with accounting principles generally accepted in Japan (Japanese GAAP), taking into consideration the comparability of consolidated financial statements from period to period and from company to company.

With regard to the adoption of International Financial Reporting Standards (IFRS), the Group's policy is to respond appropriately in consideration of various domestic and international circumstances.

3. Consolidated Financial Statements and Primary Notes (1) Consolidated Balance Sheets

| | | (Million yer |
|--|----------------------|----------------------|
| | As of March 31, 2021 | As of March 31, 2022 |
| Assets | | |
| Current assets | | |
| Cash and deposits | 14,675 | 19,213 |
| Notes and accounts receivable - trade | 10,717 | _ |
| Notes and accounts receivable - trade, and contract assets | _ | 12,696 |
| Electronically recorded monetary claims | 3,640 | 2,954 |
| Securities | 383 | 338 |
| Finished goods | 885 | 1,170 |
| Work in process | 1,570 | 1,781 |
| Raw materials and supplies | 2,217 | 2,847 |
| Other | 1,430 | 1,773 |
| Allowance for doubtful accounts | (41) | (52 |
| Total current assets | 35,478 | 42,723 |
| Non-current assets | | |
| Property, plant and equipment | | |
| Buildings and structures | 21,498 | 21,938 |
| Accumulated depreciation | (12,971) | (13,643 |
| Buildings and structures, net | 8,527 | 8,295 |
| Machinery, equipment and vehicles | 50,040 | 51,147 |
| Accumulated depreciation | (40,703) | (42,597 |
| Machinery, equipment and vehicles, net | 9,337 | 8,549 |
| Land | 9,866 | 9,848 |
| Leased assets | 162 | 617 |
| Accumulated depreciation | (94) | (141 |
| Leased assets, net | 67 | 475 |
| Construction in progress | 1,081 | 627 |
| Other | 2,481 | 2,595 |
| Accumulated depreciation | (2,199) | (2,324 |
| Other, net | 281 | 271 |
| Total property, plant and equipment | 29,163 | 28,067 |
| Intangible assets | 27,105 | 28,007 |
| Leasehold interests in land | 639 | 669 |
| Goodwill | 4 | |
| Other | 141 | 108 |
| Total intangible assets | 785 | 778 |
| Investments and other assets | 785 | //8 |
| | 8,686 | 8,737 |
| Investment securities | 28 | 20 |
| Long-term loans receivable | 86 | 71 |
| Retirement benefit asset Deferred tax assets | 126 | 135 |
| | 1,300 | 1,547 |
| Other | (79) | |
| Allowance for doubtful accounts | | (79 |
| Total investments and other assets | 10,147 | 10,434 |
| Total non-current assets | 40,096 | 39,280 |
| Total assets | 75,574 | 82,003 |

| (3 5.1 | | > |
|--------|------|------|
| (M11 | lion | ven) |
| (11111 | non | yony |

| | As of March 31, 2021 | As of March 31, 2022 |
|---|----------------------|----------------------|
| iabilities | | |
| Current liabilities | | |
| Notes and accounts payable – trade | 2,793 | 3,755 |
| Electronically recorded obligations – operating | 3,008 | 3,451 |
| Short-term borrowings | 1,486 | 1,412 |
| Lease obligations | 30 | 69 |
| Income taxes payable | 268 | 974 |
| Provision for bonuses | 699 | 708 |
| Provision for bonuses for directors (and other officers) | 12 | 41 |
| Other | 2,091 | 2,611 |
| Total current liabilities | 10,391 | 13,026 |
| Non-current liabilities | | |
| Long-term borrowings | 1,268 | 738 |
| Provision for share awards for directors (and other officers) | 3 | 7 |
| Lease obligations | 170 | 429 |
| Deferred tax liabilities | 389 | 335 |
| Retirement benefit liability | 562 | 450 |
| Other | 75 | 150 |
| Total non-current liabilities | 2,469 | 2,117 |
| Total liabilities | 12,860 | 15,144 |
| Vet assets | | |
| Shareholders' equity | | |
| Share capital | 6,418 | 6,418 |
| Capital surplus | 4,698 | 2,407 |
| Retained earnings | 47,415 | 49,174 |
| Treasury shares | (3,106) | (790 |
| Total shareholders' equity | 55,425 | 57,209 |
| Accumulated other comprehensive income | | |
| Valuation difference on available-for-sale securities | 1,141 | 1,327 |
| Foreign currency translation adjustment | (452) | 959 |
| Remeasurements of defined benefit plans | 118 | 150 |
| Total accumulated other comprehensive income | 807 | 2,430 |
| Non-controlling interests | 6,481 | 7,212 |
| Total net assets | 62,714 | 66,859 |
| Total liabilities and net assets | 75,574 | 82,003 |

(2) Consolidated Statements of Income and Comprehensive Income

Consolidated Statements of Income

| | For the fiscal year ended March 31, 2021 | For the fiscal year ended March 31, 2022 |
|--|---|---|
| Net sales | 42,567 | 53,004 |
| Cost of sales | 34,474 | 41,712 |
| Gross profit | 8,092 | 11,292 |
| Selling, general and administrative expenses | | , |
| Selling expense | 2,367 | 2,631 |
| General and administrative expenses | 4,804 | 4,956 |
| Total selling, general and administrative expenses | 7,172 | 7,588 |
| Operating income | 920 | 3,704 |
| Non-operating income | | -,, - |
| Interest income | 74 | 71 |
| Dividend income | 87 | 96 |
| Financial aid | 92 | 29 |
| Subsidy income | 43 | 18 |
| Insurance claim and dividend income | 29 | 46 |
| Share of profit of entities accounted for using equity method | 118 | 143 |
| Gain on sales of scraps | 86 | 177 |
| Foreign exchange gains | 40 | 139 |
| Other | 45 | 59 |
| Total non-operating income | 617 | 782 |
| Non-operating expenses | | |
| Interest expenses | 36 | 43 |
| Depreciation of inactive non-current assets | 10 | 6 |
| Other | 14 | 18 |
| Total non-operating expenses | 61 | 68 |
| Ordinary income | 1,475 | 4,418 |
| Extraordinary income | | |
| Gain on sales of non-current assets | 97 | 22 |
| Gain on sales of investment securities | 530 | 214 |
| Insurance claim income | 45 | 1 |
| Subsidy income | 15 | 72 |
| Other | | 12 |
| Total extraordinary income | 688 | 322 |
| Extraordinary losses | | |
| Loss on sales of non-current assets | 1 | 0 |
| Loss on retirement of non-current assets | 29 | 13 |
| Impairment loss | 772 | 241 |
| Loss on sales of investment securities | 152 | — |
| Other | 9 | 17 |
| Total extraordinary losses | 965 | 273 |

| | For the fiscal year ended March 31, 2021 | For the fiscal year ended March 31, 2022 | |
|---|---|---|--|
| Profit before income taxes | 1,198 | 4,467 | |
| Income taxes – current | 482 | 1,245 | |
| Income taxes – deferred | 100 | 96 | |
| Total income taxes | 583 | 1,342 | |
| Profit | 615 | 3,125 | |
| Profit attributable to: | | | |
| Profit attributable to owners of parent | 268 | 2,690 | |
| Profit attributable to non-controlling interests | 347 | 434 | |
| Other comprehensive income | | | |
| Valuation difference on available-for-sale securities | 643 | (524) | |
| Foreign currency translation adjustment | (98) | 1,921 | |
| Remeasurements of defined benefit plans, net of tax | 177 | 31 | |
| Share of other comprehensive income of entities accounted for using equity method | 13 | 867 | |
| Total other comprehensive income | 735 | 2,295 | |
| Comprehensive income | 1,351 | 5,420 | |
| Comprehensive income attributable to: | | | |
| Comprehensive income attributable to owners of parent | 1,006 | 4,319 | |
| Comprehensive income attributable to non-controlling interests | 344 | 1,101 | |

(3) Consolidated Statements of Changes in Equity

Fiscal year ended March 31, 2021 (from April 1, 2020 to March 31, 2021)

(Million yen)

| | Shareholders' equity | | | | | |
|--|----------------------|-----------------|-------------------|-----------------|----------------------------------|--|
| | Share capital | Capital surplus | Retained earnings | Treasury shares | Total shareholders' equity | |
| Balance at March 31, 2020 | 6,418 | 4,714 | 47,718 | (2,641) | 56,209 | |
| Cumulative effects of changes in accounting policies | | | | | _ | |
| Restated balance | 6,418 | 4,714 | 47,718 | (2,641) | 56,209 | |
| Changes of items during period | | | | | | |
| Dividends of surplus | | | (571) | | (571) | |
| Profit attributable to owners of parent | | | 268 | | 268 | |
| Purchase of treasury shares | | | | (506) | (506) | |
| Disposal of treasury shares | | (15) | | 41 | 25 | |
| Cancellation of treasury shares | | | | | _ | |
| Net changes in items other than shareholders' equity | | | | | | |
| Total changes of items during period | _ | (15) | (303) | (464) | (784) | |
| Balance at March 31, 2021 | 6,418 | 4,698 | 47,415 | (3,106) | 55,425 | |

| | Accum | nulated other c | omprehensive in | ncome | | |
|--|---|--|---|--|----------------------------------|---------------------|
| | Valuation difference on available-for- sale securities | Foreign currency translation adjustment | Remeasurements of defined benefit plans | Total accumulated other comprehensive income | Non- controlling interests | Total net assets |
| Balance at March 31, 2020 | 495 | (367) | (58) | 69 | 6,493 | 62,772 |
| Cumulative effects of changes in accounting policies | | | | | | _ |
| Restated balance | 495 | (367) | (58) | 69 | 6,493 | 62,772 |
| Changes of items during period | | | | | | |
| Dividends of surplus | | | | | | (571) |
| Profit attributable to owners of parent | | | | | | 268 |
| Purchase of treasury shares | | | | | | (506) |
| Disposal of treasury shares | | | | | | 25 |
| Cancellation of treasury shares | | | | | | — |
| Net changes in items other than shareholders' equity | 646 | (84) | 177 | 738 | (12) | 725 |
| Total changes of items during period | 646 | (84) | 177 | 738 | (12) | (58) |
| Balance at March 31, 2021 | 1,141 | (452) | 118 | 807 | 6,481 | 62,714 |

Fiscal year ended March 31, 2022 (from April 1, 2021 to March 31, 2022)

(Million yen)

| | Shareholders' equity | | | | | | |
|---|----------------------|-----------------|-------------------|-----------------|----------------------------------|--|--|
| | Share capital | Capital surplus | Retained earnings | Treasury shares | Total shareholders' equity | | |
| Balance at March 31, 2021 | 6,418 | 4,698 | 47,415 | (3,106) | 55,425 | | |
| Cumulative effects of changes in accounting policies | | | (53) | | (53) | | |
| Restated balance | 6,418 | 4,698 | 47,361 | (3,106) | 55,371 | | |
| Changes of items during period | | | | | | | |
| Dividends of surplus | | | (877) | | (877) | | |
| Profit attributable to owners of parent | | | 2,690 | | 2,690 | | |
| Purchase of treasury shares | | | | (0) | (0) | | |
| Disposal of treasury shares | | (9) | | 35 | 25 | | |
| Cancellation of treasury shares | | (2,280) | | 2,280 | — | | |
| Net changes in items other than shareholders' equity | | | | | | | |
| Total changes of items during period | _ | (2,290) | 1,813 | 2,315 | 1,838 | | |
| Balance at March 31, 2022 | 6,418 | 2,407 | 49,174 | (790) | 57,209 | | |

| | Accun | nulated other c | omprehensive in | ncome | | |
|--|---|--|---|--|----------------------------------|---------------------|
| | Valuation difference on available-for- sale securities | Foreign currency translation adjustment | Remeasurements of defined benefit plans | Total accumulated other comprehensive income | Non- controlling interests | Total net assets |
| Balance at March 31, 2021 | 1,141 | (452) | 118 | 807 | 6,481 | 62,714 |
| Cumulative effects of changes in accounting policies | | | | | | (53) |
| Restated balance | 1,141 | (452) | 118 | 807 | 6,481 | 62,660 |
| Changes of items during period | | | | | | |
| Dividends of surplus | | | | | | (877) |
| Profit attributable to owners of parent | | | | | | 2,690 |
| Purchase of treasury shares | | | | | | (0) |
| Disposal of treasury shares | | | | | | 25 |
| Cancellation of treasury shares | | | | | | _ |
| Net changes in items other than shareholders' equity | 185 | 1,411 | 31 | 1,629 | 731 | 2,360 |
| Total changes of items during period | 185 | 1,411 | 31 | 1,629 | 731 | 4,198 |
| Balance at March 31, 2022 | 1,327 | 959 | 150 | 2,436 | 7,212 | 66,859 |

(4) Consolidated Statements of Cash Flows

| | For the fiscal year ended March 31, 2021 | For the fiscal year ended March 31, 2022 |
|--|---|---|
| Cash flows from operating activities: | -) - | -) - |
| Profit before income taxes | 1,198 | 4,467 |
| Depreciation | 3,034 | 2,954 |
| Impairment loss | 772 | 241 |
| Amortization of goodwill | 124 | 4 |
| Increase (decrease) in allowance for doubtful accounts | 21 | 7 |
| Increase (decrease) in provision for bonuses | 91 | 8 |
| Decrease (increase) in retirement benefit asset | 5 | 17 |
| Increase (decrease) in retirement benefit liability | (121) | (66) |
| Interest and dividend income | (162) | (167) |
| Interest expenses | 36 | 43 |
| Foreign exchange losses (gains) | (87) | (184) |
| Share of loss (profit) of entities accounted for using equity method | (118) | (143) |
| Loss (gain) on sales of property, plant and equipment | (95) | (6) |
| Loss (gain) on disposal of property, plant and equipment | 29 | 13 |
| Loss (gain) on sales of intangible assets | — | (15) |
| Loss (gain) on sales of investment securities | (377) | (214) |
| Decrease (increase) in trade receivables | 98 | (903) |
| Decrease (increase) in inventories | (103) | (907) |
| Increase (decrease) in trade payables | (241) | 1,303 |
| Increase (decrease) in accrued consumption taxes | 49 | 178 |
| Other, net | 36 | 119 |
| Subtotal | 4,193 | 6,751 |
| Interest and dividend income received | 174 | 203 |
| Interest paid | (36) | (47) |
| Income taxes (paid) refund | (361) | (571) |
| Net cash provided by (used in) operating activities | 3,969 | 6,335 |
| Cash flows from investing activities: | · · · · · · · · · · · · · · · · · · · | |
| Payments into time deposits | (2,540) | (1,432) |
| Proceeds from withdrawal of time deposits | 2,156 | 1,832 |
| Purchase of securities | _ | (48) |
| Purchase of property, plant and equipment | (1,408) | (983) |
| Proceeds from sales of property, plant and equipment | 127 | 106 |
| Purchase of intangible assets | (19) | (23) |
| Proceeds from sales of intangible assets | _ | 52 |
| Purchase of investment securities | (12) | (4) |
| Proceeds from sales and redemption of investment securities | 1,000 | 556 |
| Loan advances | (10) | (5) |
| Collection of loans receivable | 12 | 14 |
| Purchase of long-term prepaid expenses | (47) | (80) |
| Other, net | (18) | (24) |
| Net cash provided by (used in) investing activities | (758) | (40) |

| | For the fiscal year ended March 31, 2021 | For the fiscal year ended March 31, 2022 |
|---|---|---|
| Cash flows from financing activities: | | |
| Proceeds from short-term borrowings | 1,374 | 1,688 |
| Repayments of short-term borrowings | (1,258) | (1,788) |
| Proceeds from long-term borrowings | 170 | 10 |
| Repayments of long-term borrowings | (539) | (541) |
| Purchase of treasury shares | (506) | (0) |
| Dividends paid | (571) | (877) |
| Dividends paid to non-controlling interests | (357) | (370) |
| Other, net | 92 | (90) |
| Net cash provided by (used in) financing activities | (1,595) | (1,970) |
| Effect of exchange rate change on cash and cash equivalents | (4) | 465 |
| Net increase (decrease) in cash and cash equivalents | 1,611 | 4,790 |
| Cash and cash equivalents at beginning of period | 11,697 | 13,309 |
| Cash and cash equivalents at end of period | 13,309 | 18,099 |

(5) Notes to Consolidated Financial Statements

(Notes on going concern assumption) Not applicable.

(Changes in accounting policies)

(Adoption of Accounting Standard for Revenue Recognition, etc.)

The Company has applied the "Accounting Standard for Revenue Recognition" (ASBJ Statement No. 29, March 31, 2020; hereinafter "Revenue Recognition Standard") and other standards from the beginning of the fiscal year under review. The Company recognizes revenue when control of a promised good or service is transferred to a customer in an amount that reflects the consideration to which the Company expects to be entitled in exchange for those goods and services.

The main changes due to the adoption of Revenue Recognition Standard, etc., is as follows. (1) Revenue recognition for buy-sell transactions

For some buy-sell transactions that fall under the repurchase agreement, net sales and cost of sales were previously recorded at the time of resale to the charged suppliers. However, the Company changed to a method of recognizing only the amount equivalent to the processing fee at net amount as revenue. (2) Revenue recognition for products that require installation

For products for which the Group is obliged to install in the contract with the customers, in some transactions, revenue for the product part was recognized when it was inspected by the customer, and revenue for the service part was recognized when the installation was completed in the past. As a result of examining the identification of performance obligations and the time when they are satisfied based on the Revenue Recognition Standard, etc., it was judged that the performance obligations are satisfied when the customers gain control over the product upon completion of product installation, and revenue for both the product and service parts are recognized.

The Company applies the Revenue Recognition Standard, etc. in accordance with the transitional treatment provided for in the proviso to Paragraph 84 of the Revenue Recognition Standard. The cumulative impact of retrospectively applying the new accounting policies to prior periods is adjusted to retained earnings at the beginning of the fiscal year under review, with the new accounting policies applied from the beginning balance. However, the Company applies the method provided for in Paragraph 86 of the Revenue Recognition Standard, and does not apply the new accounting policies retrospectively to contracts for which substantially all revenue amounts had been recognized prior to the beginning of the fiscal year under review in accordance with the previous treatment. In addition, applying the method stipulated in proviso (1) to Paragraph 86 of the Revenue Recognition Standard, contract modifications that occurred prior to the beginning of the fiscal year under review were accounted for based on the terms of the contract after reflecting all contract modifications, with the cumulative impact adjusted to retained earnings at the beginning of the fiscal year under review.

Furthermore, "notes and accounts receivable - trade," which was presented under "current assets" in the consolidated balance sheets of the previous fiscal year, has been included under "notes and accounts receivable - trade, and contract assets" from the fiscal year under review. However, in accordance with the transitional treatment set forth in Paragraph 89-2 of the Revenue Recognition Standard, figures for the previous fiscal year have not been reclassified based on the new presentation method.

As a result of this change, compared with the figures before the application of the Revenue Recognition Standard, etc., net sales increased by ¥10 million, cost of sales decreased by ¥61 million, and operating income, ordinary income, and profit before income taxes increased by ¥72 million, respectively for the fiscal year under review. In addition, the beginning balance of retained earnings decreased by ¥53 million.

In the consolidated statements of cash flows for the fiscal year under review, profit before income taxes increased by ¥72 million.

The cumulative impact of this change has been reflected on net assets at the beginning of the fiscal year under review. As a result, the beginning balance of retained earnings decreased by ¥53 million in the consolidated statements of changes in equity.

(Adoption of Accounting Standard for Fair Value Measurement, etc.)

The Company has applied the "Accounting Standard for Fair Value Measurement" (ASBJ Statement No. 30, July 4, 2019; hereinafter "Fair Value Measurement Standard") and other standards from the beginning of the fiscal year under review, and will prospectively apply the new accounting policies stipulated by the Fair Value Measurement Standard, etc. in accordance with the transitional treatment provided in Paragraph 19 of the Fair Value Measurement Standard and Paragraph 44-2 of the "Accounting Standard for Financial Instruments" (ASBJ Statement No. 10, July 4, 2019). This does not affect the consolidated financial statements.

(Segment information, etc.)

[Segment information]

1 Overview of reportable segments

The Company's reportable segments are components within the Company for which discrete financial information is available and are regularly reviewed by the Company's Board of Directors for the purpose of determining the allocation of management resources and evaluating performance.

The Company adopted a business division system centered on two business divisions, the "Specialty Steel and Wire Products Division" and "Induction Heating Division." Each business division cooperates with organizations such as the Administrative Headquarters and the Business Planning and Development Headquarters and formulates comprehensive strategies for domestic and overseas businesses in relation to the products and services it handles and carries out business activities accordingly. In addition, our affiliated companies operate their businesses under each business division.

Therefore, the Group is comprised of segments that are classified according to products and services based on its business divisions. The two reportable segments of the Group are "Specialty Steel and Wire Products Division" and "Induction Heating Division."

"Specialty Steel and Wire Products Division" manufactures PC steel bars, deformed PC steel bars and shear reinforcement for civil engineering and construction, high-strength spring steel wire (ITW) mainly used for suspension springs for automobiles and two-wheeled vehicles, and automotive parts and construction machine parts, etc. "Induction Heating Division" is not only engaged in induction heat treatment service of critical safety parts for automobiles and machining equipment, etc., but also manufactures induction heating equipment for each industrial field.

- 2 Calculation methods of net sales, profit (loss), assets, liabilities and other items by reportable segment Reportable segment profit consists of figures based on operating income (after amortization of goodwill). Inter-segment net sales and transfers are based on market price.
- 3 Notes to the changes in reportable segments, etc.

As described in the changes in accounting policies, the Company has applied the Revenue Recognition Standard, etc. and changed the way of accounting methods for revenue recognition since the beginning of the fiscal year under review. The calculation method for profit or loss in the business segments also changed accordingly.

Consequently, net sales of the Specialty Steel and Wire Products Division for the fiscal year under review decreased by ¥356 million compared to that under the previous method. This does not affect the segment profit. Net sales of the "Induction Heating Division" increased by ¥366 million and the segment profit increased by ¥72 million.

4 Information on the amount of net sales, profit (loss), assets, liabilities and other items by reportable segment For the fiscal year ended March 31, 2021 (from April 1, 2020 to March 31, 2021)

| | | | | | (Million yen) |
|---|--|-------------------------------|--------|--------------|---------------|
| |] | Reportable segmen | t | | |
| | Specialty Steel and Wire Products Division | Induction Heating Division | Total | Other (Note) | Total |
| Net Sales | | | | | |
| Net sales to external customers | 24,537 | 17,898 | 42,435 | 131 | 42,567 |
| Inter-segment net sales or transfers | - | 26 | 26 | - | 26 |
| Total | 24,537 | 17,924 | 42,462 | 131 | 42,593 |
| Segment profit | 685 | 170 | 855 | 57 | 913 |
| Segment assets | 28,076 | 27,168 | 55,245 | 1,766 | 57,011 |
| Other items | | | | | |
| Depreciation | 1,282 | 1,746 | 3,028 | 13 | 3,041 |
| Increase in property, plant and equipment and intangible assets | 347 | 987 | 1,335 | 27 | 1,362 |

(Note) The "Other" category represents business segments that are not included in the reportable segments, and covers activities such as real estate leasing business.

For the fiscal year ended March 31, 2022 (from April 1, 2021 to March 31, 2022)

| For the fiscal year chuch march 5 | | pin 1, 2021 to W | aren 51, 2022) | | (Million yen) |
|---|--|-------------------------------|----------------|--------------|---------------|
| | | Reportable segment | t | | |
| | Specialty Steel and Wire Products Division | Induction Heating Division | Total | Other (Note) | Total |
| Net Sales | | | | | |
| Net sales to external customers | 31,205 | 21,666 | 52,872 | 132 | 53,004 |
| Inter-segment net sales or transfers | - | 39 | 39 | - | 39 |
| Total | 31,205 | 21,705 | 52,911 | 132 | 53,044 |
| Segment profit | 1,317 | 2,327 | 3,644 | 54 | 3,698 |
| Segment assets | 30,205 | 27,556 | 57,761 | 1,686 | 59,448 |
| Other items | | | | | |
| Depreciation | 1,325 | 1,614 | 2,939 | 14 | 2,954 |
| Increase in property, plant and equipment and intangible assets | 813 | 484 | 1,298 | 20 | 1,318 |

(Note) The "Other" category represents business segments that are not included in the reportable segments, and covers activities such as real estate leasing business.

5 Difference between the total amount of reportable segments and the amount recorded in the consolidated financial statements as well as main components of the differences (items in relation to adjustment of differences)

| | | (Million yen) |
|--|---|---|
| Net Sales | For the fiscal year ended March 31, 2021 | For the fiscal year ended March 31, 2022 |
| Total amount of reportable segment | 42,462 | 52,911 |
| Net sales in "Other" category | 131 | 132 |
| Elimination of intersegment transactions | (26) | (39) |
| Net sales in consolidated financial statements | 42,567 | 53,004 |

| | | (Million yen) |
|---|---|---|
| Profit | For the fiscal year ended March 31, 2021 | For the fiscal year ended March 31, 2022 |
| Total amount of reportable segment | 855 | 3,644 |
| Profit in "Other" category | 57 | 54 |
| Elimination of intersegment transactions | 7 | 5 |
| Operating income in consolidated financial statements | 920 | 3,704 |

| | | (Million yen) |
|---|----------------------|----------------------|
| Assets | As of March 31, 2021 | As of March 31, 2022 |
| Total amount of reportable segment | 55,245 | 57,761 |
| Assets in "Other" category | 1,766 | 1,686 |
| Corporate assets (Note) | 18,595 | 22,579 |
| Elimination of intersegment transactions | (31) | (25) |
| Total assets in consolidated financial statements | 75,574 | 82,003 |

(Note)Corporate assets mainly consisted of cash and deposits by the parent company, long-term investment funds (investment securities), and assets which belong to the administrative departments of the Company.

| | | | | | | | (Mil | lion yen) |
|---|------------------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------------------------------|
| | Total amount of reportable segment | | Other | | Adjus | tment | consolidate | ecorded in ed financial ments |
| Other items | For the | For the | For the | For the | For the | For the | For the | For the |
| other items | fiscal year | fiscal year | fiscal year | fiscal year | fiscal year | fiscal year | fiscal year | fiscal year |
| | ended | ended | ended | ended | ended | ended | ended | ended |
| | March 31, | March 31, | March 31, | March 31, | March 31, | March 31, | March 31, | March 31, |
| | 2021 | 2022 | 2021 | 2022 | 2021 | 2022 | 2021 | 2022 |
| Depreciation | 3,028 | 2,939 | 13 | 14 | (7) | 0 | 3,034 | 2,954 |
| Increase in property, plant and equipment and intangible assets | 1,335 | 1,298 | 27 | 20 | 64 | 58 | 1,426 | 1,377 |

(Note) The adjustment amounts for increase in property, plant and equipment and intangible assets mainly consist of the amount of capital expenditure related to the administrative departments that do not belong to the reportable segments.

[Information on impairment loss on non-current assets by reportable segment] For the fiscal year ended March 31, 2021 (from April 1, 2020 to March 31, 2021)

| | | | | | (Million yen) |
|-----------------|--|-----|-----|--------------|---------------|
| | Reportable segment | | t | | |
| | Specialty Steel and Wire Products Division Total | | | Other (Note) | Total |
| Impairment loss | - | 772 | 772 | - | 772 |

(A.C.11)

(Note) The "Other" category represents business segments that are not included in the reportable segments, and covers activities such as real estate leasing business.

For the fiscal year ended March 31, 2022 (from April 1, 2021 to March 31, 2022)

| | · · · · | 1 / | | | (Million yen) |
|-----------------|--|-------------------------------|-------|--------------|---------------|
| | Reportable segment | | | | |
| | Specialty Steel and Wire Products Division | Induction Heating Division | Total | Other (Note) | Total |
| Impairment loss | - | 241 | 241 | - | 241 |

(Note) The "Other" category represents business segments that are not included in the reportable segments, and covers activities such as real estate leasing business.

[Information on amortization of goodwill and balance of unamortized goodwill by reportable segment] For the fiscal year ended March 31, 2021 (from April 1, 2020 to March 31, 2021)

| | | | | , | (Million yen) |
|-------------------------------------|--|-------------------------------|-------|--------------|---------------|
| | | Reportable segmen | t | | |
| | Specialty Steel and Wire Products Division | Induction Heating Division | Total | Other (Note) | Total |
| Amortization for the current period | - | 124 | 124 | - | 124 |
| Balance at end of period | - | 4 | 4 | - | 4 |

(Note) The "Other" category represents business segments that are not included in the reportable segments, and covers activities such as real estate leasing business.

For the fiscal year ended March 31, 2022 (from April 1, 2021 to March 31, 2022)

| | | ripin 1, 2021 to | 101aron 51, 2022 | , | (Million yen) |
|-------------------------------------|--|-------------------------------|------------------|--------------|---------------|
| Reportable segment | | | | | |
| | Specialty Steel and Wire Products Division | Induction Heating Division | Total | Other (Note) | Total |
| Amortization for the current period | - | 4 | 4 | - | 4 |
| Balance at end of period | - | - | - | - | - |

(Note) The "Other" category represents business segments that are not included in the reportable segments, and covers activities such as real estate leasing business.

(Per share information)

| | For the fiscal year ended March 31, 2021 | For the fiscal year ended March 31, 2022 |
|--------------------------|---|---|
| Net assets per share | ¥1,410.69 | ¥1,494.67 |
| Basic earnings per share | ¥6.59 | ¥67.45 |

(Notes) 1. Diluted earnings per share are not provided, as there are no dilutive shares.

2. The basis for calculation of basic earnings per share is as follows:

| | For the fiscal year ended March 31, 2021 | For the fiscal year ended March 31, 2022 |
|--|--|---|
| Basic earnings per share | | |
| Profit attributable to owners of parent (Million yen) | 268 | 2,690 |
| Amount not attributed to common shareholders (Million yen) | - | - |
| Profit attributable to owners of parent related to common shares (Million yen) | 268 | 2,690 |
| Average number of shares outstanding during the fiscal year (Shares) | 40,686,347 | 39,892,858 |

(Significant subsequent events) Not applicable.